

Q1 Productions

Lifecycle Management: Updates and Insight on Post-Approval Changes and PAC iAM Activities

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Globalization vs. Nationalization



Companies are globalized



Ideally: one product for one world

Regulatory approvals are nationalized*

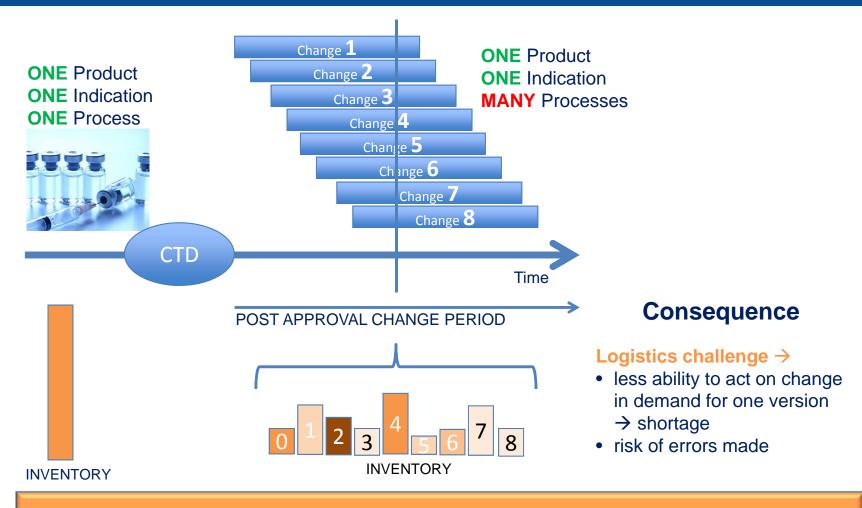


Reality: one product with 100+ approvals

*Note: or regionalized (e.g. EU)

Post Approval Change, explained





The above is greatly simplified. In actuality, changes are counted in the thousands every year for a full product portfolio.

PDA's Contribution



About PDA

- Global organization with >10,000 individual members
- Connecting People, Science and Regulation
- Committed to developing scientifically sound, practical technical information and expertise to advance pharmaceutical and biopharmaceutical manufacturing science and regulation so members can better serve patients.
- www.pda.org

PDA PAC iAMsm Deliverables

- ✓ Call For Action PDA Letter January 2016
- ✓ Points to Consider
 - ✓ Lifecycle Management
 - ✓ Effective PQS for Management of PACs
 - QRM and Knowledge Management for PACs
- ✓ Industry Survey
- Technical Report: Post Approval Change
 Implementation for Biologics and Pharmaceutical
 Drugs
- Global Post Approval Change Management Protocol Library of Examples
- Workshops, Trainings, Tools & Templates
 - Science and Risk Based Approaches to Technical Change Management – Sept 13-14, 2017 – Washington, DC
- Website for PAC iAM sm <u>pda.org/PAC</u>

Mission: Identify, assess and address current barriers to implementation of PACs that are intended to ensure continued operations, drive innovation and continual improvement

The Post Approval Change Paradox



The cGMPs require facilities and processes to be current	yet	Even simple PACs take up to 5 years for global approval to make facility/process current
Improvements are intended to reduce risks	yet	Long PAC approval timelines delay risk reduction
Improvements intended to assure better availability of drug products	yet	Long PAC approval timelines hinder availability
Changes in high tech industries usually happens in months	yet	In the pharma industry changes are measured in years

"Wicked Problem" Characteristics

- Difficult to clearly define
- Many interdependencies and often multi-causal
- Attempts to address the problem often leads to unforeseen consequences
- Often not stable

- Usually no clear solution
- Socially complex
- Rarely is the responsibility of one stakeholder only
- Solutions involve changing behaviors
- Some characterized by chronic policy failure

Source: Vinther, A., Drug Shortage is a "Wicked Problem ", PDA Letter May 2016



What are the Intentions of Q12?

- Reduce unnecessary cost and time burdens on industry and regulators, while assuring that patients reliably have access to high quality therapies
 - Realize benefit from application of current and innovative manufacturing technologies on a timely basis
- Enable and encourage increased transparency
 - between industry and regulators
 - between MAH and (contract) manufacturers
 - between reviewers and inspectors

ICH Q12 Timeline



ICH Activities

Q1 2016



Q2 2016



Q3 2016



Q4 2016



Q1 2017



Q2 2017



2018

F2F to review v 4
Agree on v 5
June 2016

4 EWG Mtgs via TC Produce v 6 June-Nov 2016 F2F to review V.6 Agree on v 7 Nov 2016 F2F to finalize Step 1 Tech Doc June 2017

F2F to finalize Step 4 Document June 2018

PDA PAC iAM

Technical Report

2018

PDA Support

PDA Program to Address Post-Approval Hurdles: A Call to Action Aug 2016

PDA PAC Task Force Initiated Aug 2015 PDA Points to Consider:
Management Communication and
Knowledge Exchange between
Marketing Authorization Holders
and Health Authorities
Jan. 2017

PDA Points to Consider:
Pharmaceutical Quality System
(PQS) Effectiveness for Managing
Post Approval Changes
Feb 2017

PDA Survey Data Presented April 2017

> PDA PAC iAM Workshop Sep 2017

Product Specific Lifecycle Management Strategy (PSLCM)



10-15 yrs 2-3 yrs 15+ yrs 1-2 yrs

Pharmaceutical Development Technology Transfer Commercial Manufacturing Product Discontinuation

Objectives of LCM

- Achieve product realization
- Establish and maintain a state of control
- Facilitate continual improvement

Elements of Lifecycle Management

- Product Established Conditions (EC) incl. Control Strategy Summary
- Planned Post-Approval Changes
- Summary of how product lifecycle will be managed in the PQS
 - Managing Product & Process Knowledge During the Commercial Lifecycle
 - Product & Process Monitoring
 - Annual Product Review (APR)
 - Post-marketing Surveillance and Pharmacovigilance
 - Control System Management
 - Managing PACs in the PQS

Focus & Contribution from PDA

 Expand LCM discussion from managing PACs to a much broader conversation about LCM elements and the importance of Knowledge Management

Note: Additional elements to consider

Supply strategy

Drug shortage prevention plan

PDA Points to Consider: Technical Product Lifecycle Management Communication and Knowledge Exchange between Marketing Authorization Holders and Health Authorities



- A product's lifecycle management strategy describes how the overall product lifecycle will b managed in the company's PQS. It provides a foundation for risk-based quality and regulatory decisions.
 - These objectives have been put forward and are supported by ICH Guidelines Q8(R2), Q9, Q10, and Q11 (4,5,6).
- Documenting the lifecycle management strategy can provide visibility to health authorities to improve planning and may be leveraged to hold proactive discussion to potentially reduce reporting categories
- The Points to Consider paper provides the elements of a Lifecycle Management Strategy –
 and the potential benefits
 - Established Conditions (including control strategy summary)
 - Planned Post Approval Changes
 - Summary of how Product Lifecycle is Managed in the PQS
 - Quality Culture
- By sharing the lifecycle management, including significant changes planned and their interdependencies, the MAH builds a mutual understanding with health authorities

Established Conditions, explained



- Legally binding information (or approved matters) considered necessary to assure product quality
- Contained in a regulatory submission, submitted by the applicant, and approved, as necessary, by the regulatory authority.
- May be specifically proposed in a submission or they may be implicit based on existing regulation and guidance.
- Any change to Established Conditions necessitates a submission to the regulatory authority

Focus & Contribution from PDA

- Dialog on convergence of health authorities on "global" set of Established Conditions (via ICH and WHO) per product
- Increased product/process understanding and risk management to help shift Established Conditions changes from "tell & do" to "do & tell"

Reporting Categorization of Changes



- Prior-approval: Changes with sufficient risk; require regulatory authority review and approval.
- Notification: Moderate to low risk changes may not require prior approval; generally require less information to support the change. Communicated to regulatory authority formally within a defined time period after implementation.
- The lowest risk changes are only managed and documented within the PQS and not reported; may be assessed on inspection.

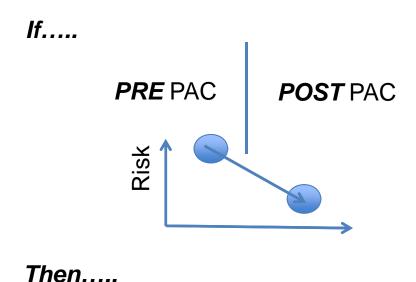
Focus & Contribution from PDA

- How to apply QRM for effective change categorization
- Focus risk scope as: impact to product quality, efficacy, and/or patient safety
- Global alignment on PAC categorization
- Allow more changes in the PQS based on risk level; reduce number of prior approval changes
- Changing the mindset to allow faster implementation when PACs result in lower risk

Application of Risk Management



Changes to Established Conditions can be 'Tell and Do' or 'Do & Tell'



Implement change as 'Do & Tell' even for Established Conditions

The company must have an effective PQS (including risk and knowledge management) for managing PACs

Changes to Established Conditions, Example



Change in a starting raw material (can impact a CQA)

COMPANY A COMPANY B COMPANY C Extensive documented **Extensive** documented **Limited** data/understanding data/understanding of raw data/understanding of raw of raw material attributes and material attributes and impact material attributes and impact impact to CQA to CQA to CQA Risk Risk No Risk Assessment Assessment Assessment High risk Moderate/low risk **Prior Approval Notification Prior Approval** "Tell and Do" "Do and Tell" "Tell and Do"

The same PAC will have different regulatory flexibility depending on knowledge and risk as well as whether or not the Company has an effective PQS for managing PACs

PDA Points to Consider: Technical Product Lifecycle Management Pharmaceutical Quality System Effectiveness For Managing Post-Approval Changes



- Implementation of an effective PQS is essential for a company to achieve product realization, establish and maintain a state of control, and facilitate continual improvement
- When changes are made during the commercial life of a product, <u>an effective PQS, product</u> <u>and process understanding, and use of quality risk management</u> should ensure that product quality, patient safety, and adequate supply to patients are maintained
 - This, according to ICH Q10 Annex 1, should provide companies the opportunity to manage postapproval changes (PAC) with reduced regulatory oversight
- The Points to Consider paper is a step-by-step guide for implementing an effective PQS for managing PACs and is a direct continuation of ICH Q10
- Objective is to advice companies and regulators to take advantage of ICH Q10, Annex 1
- Focuses on
 - Management Responsibilities
 - PQS Elements: Process Performance and Product Quality Monitoring System, CAPA System, Change Management System, Management review of process and product quality
 - Enablers: QRM & Knowledge Management
 - Quality Culture

Moving to Science & Risk-Based PAC Management



Based on different regional regulatory guidelines

Only in PQS

Type IA/ Annual Notification

Type IB/CBE/Minor variation

Type II/ PAS/Major variation

All changes documented in the PQS



Only in PQS

Notification
(Do and Tell)
Moderate/Low Risk

Prior Approval (Tell and Do) High Risk

Science & risk-based approach

Survey Results



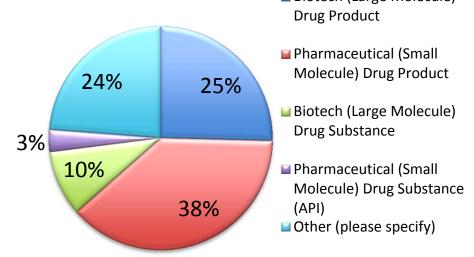
PDA PAC iAM Survey Results

Survey Demographics

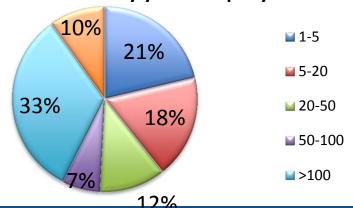


3. Please select the primary product type you are responsible for:

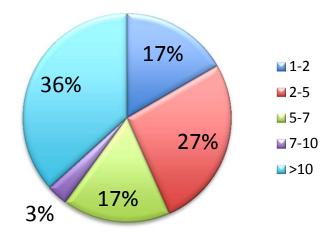
■ Biotech (Large Molecule)



4. How many different products approved by global regulators are distributed by your company?



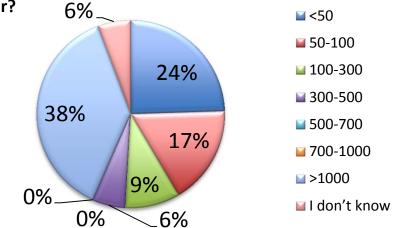
26. How many different item versions/product variants for a typical drug product or drug substance (API) do you handle in a given year?



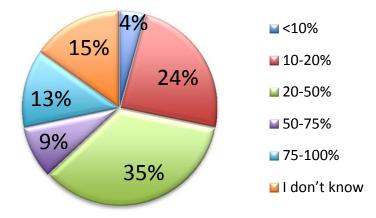
Postapproval Change Activities



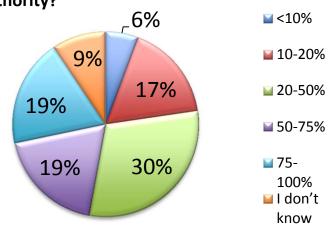
5. How many post-approval changes (PAC), not including submissions, does your company typically process in a given year?



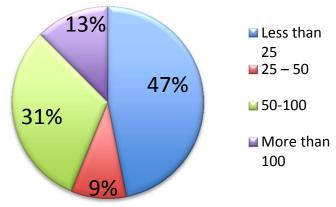
8. Of those regulatory relevant changes, how many changes were considered moderate to major (i.e. Type 2, PAS, CBE-30)?



6. How many PACs require submission to a health authority?



17. In how many different countries do you typically file changes?



9. Why does your company make Post-Approval Changes? (check all that apply)



Answer Options	Response Percent	Response Count
Process improvement	89%	40
Expansion/reduction of manufacturing capacity	76%	34
Manufacturing site changes	73%	33
Upgrade or replacement of obsolete equipment	71%	32
Tech transfer	69%	31
Specification/testing change	69%	31
Raw material replacement	64%	29
Regulatory commitment	60%	27
Introduction of innovative technologies	60%	27
Compliance to new regulations	53%	24
Product-related change (e.g., combination product, new formulation)	47%	21
Other (please specify)	4%	2

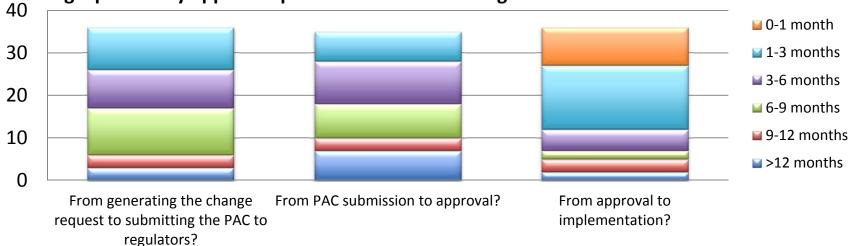
Others Specified:

- Analytical methods upgrades
- Change in QC reference standards

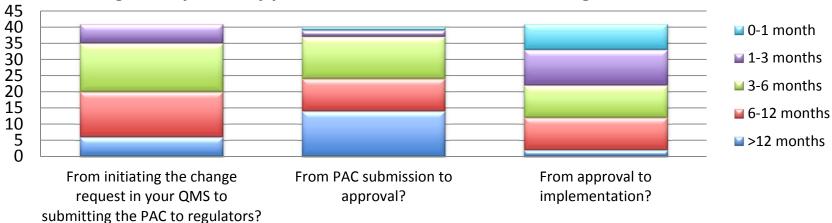
Time Required for Post Approval Changes



12. How much time does is generally take to process Moderate PAC (type 1b, CBE30) without using a previously approved protocol for the following cases:



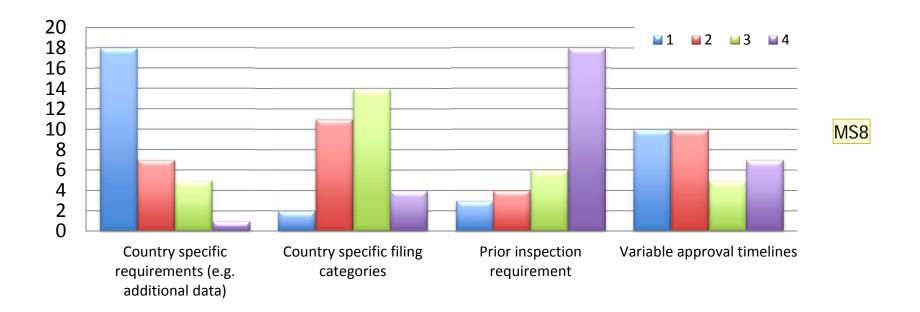
10. How much time does is generally take to process a Major PAC (i.e. EU Type 2, FDA PAS) without using a comparability protocol or PACMP for the following cases:



Global Complexity



18. Please rank each of the following contributing factors to the current worldwide PAC regulatory complexity for globally marketed products? (1 is the most important and 4 is the least important)



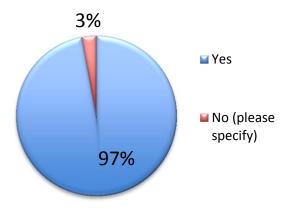
MS8

I think this data could be relevant, but I'm not sure how the question was asked - we should figure out how to show in an easier way Melissa Seymour, 3/8/2017

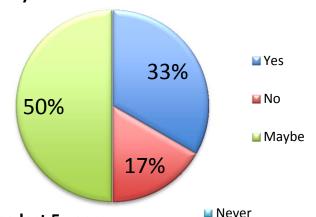
Impact on Compliance, Drug Shortage and Innovation



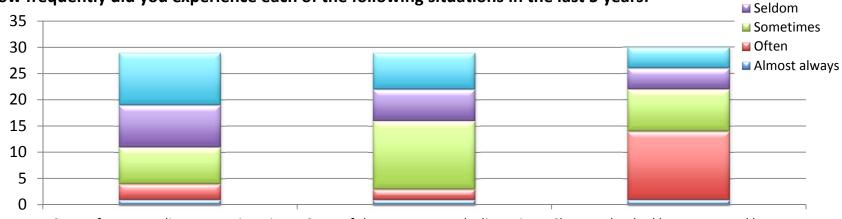
30. Do you think the current post approval change process hinders technology progress?



33. Do you believe ICHQ12 can reduce the current regulatory burden related to PAC?



27. How frequently did you experience each of the following situations in the last 5 years:



country that has not officially approved it)

Cases of non-compliance to registration
Cases of shortages or supply disruptions
Changes that had been proposed but were dossier (e.g. selling a product variant in a resulting from delayed variation approval not implemented due to the regulatory

burden / complexity

PDA Points to Consider: Technical Product Lifecycle Management Pharmaceutical Quality System Effectiveness For Managing Post-Approval Changes

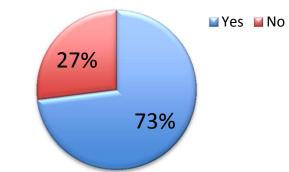


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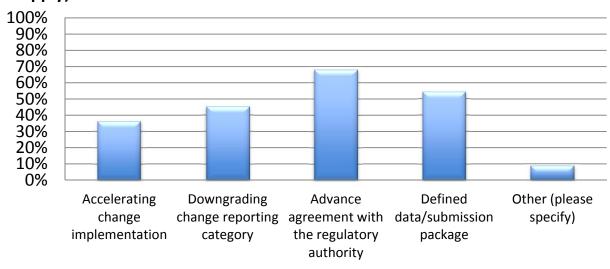
Post Approval Change Management Protocols (PACMPs)



21. Do you currently use Post-Approval Change Management Protocols (PACMPs) or comparability protocols?



23. What kind of benefit did you gain from using comparability protocols and/or PACMPs? (select all that apply)



22. If yes, for what kind of changes do you use comparability protocols and/or PACMPs? (Select all that apply)

Anguer Ontions	Response	
Answer Options	Percent	
Process	78%	
Process improvement	61%	
Analytical	52%	
Site Transfers	52%	
Technology transfer	48%	
Manufacturing site changes	48%	
Expansion/reduction of manufacturing	44%	
capacity		
Introduction of innovative technologies	35%	
Upgrade or replacement of obsolete	35%	
equipment		
Raw material replacement	30%	
Raw Materials	26%	
Specification/testing change	22%	
Regulatory commitment	17%	
Compliance to new regulations	13%	
Product-related change (e.g.,		
combination product, new	13%	
formulation)		
Compliance	4%	
Other (please specify)	0%	

PDA PAC iAMsm Task Force



- Anders Vinther, Sanofi Pasteur (co-lead)
- Emma Ramnarine, Roche/Genentech (co-lead)
- Ursula Busse, Novartis
- Marcello Colao, GSK Vaccines
- Julia Edwards, Allergan
- Kara Follman, Pfizer
- Karolyn Gale, Emergent BioSolutions
- Kassidy Good, Mylan Laboratories
- Suzanne Kiani, Mylan

- Maik Jornitz, G-CON LLC
- Morten Munk, NNE Pharmplan
- Kevin O'Donnell, HPRA
- Melissa Seymour, Biogen
- Mihaela Simianu, Pharmatech Associates
- Lisa Skeens, Pfizer
- Denyse Baker, PDA
- Rich Levy, PDA

PDA PAC iAMsm Task Force



- Additional contact information
 - Denyse Baker, <u>baker@pda.org</u>

Website for PAC iAM sm <u>pda.org/PAC</u>



Questions???