

www.pda.org/pdaletter

Cover



28 Compounding in the United States: A Retrospective

Compounding is the art and science of preparing medications for an individual patient either by a pharmacist or under the supervision of a pharmacist, pursuant to an order from a licensed prescriber. The compounding pharmacist can combine individual ingredients in the exact strength and dosage form to meet a patient's specific needs. This can be necessary if commercially available medication is inappropriate for a specific patient due to clinical reasons, such as allergies to dyes or other ingredients, or due to population factors, including newborns, children and the elderly. Sometimes the medication may be compounded due to a shortage of manufactured product.

Cover photo courtesy of Mierlo-Hout, www.mierlohout.nl

Departments

News & Notes

- 6 2014 Board of Directors
- 7 Membership Survey Winner Announced
- 7 PDA in the News
- 9 PDA and INTERPHEX Sign Sponsorship Agreement

People

- 10 Volunteer Spotlight: Steve Mendivil
- 12 Southern California Chapter Elections
- 13 PDA Pulse: More than 40% of Companies Plan to Hire Recent Graduates in 2014
- 14 **Photostream:** Fall Meetings

Science

18 Science Snapshot:

Technical Report Shows Importance of Extemporaneous Preparation of Clinical Trial Materials

Tech Trends: Gamma Sterilization of Pharmaceuticals

Task Force Corner: Task Force Reconvenes to Tackle New Therapies

In **Print:** The Limitations Of The Sterility Test

- 22 LER Concerns Create Debate Between Industry, Regulators
- 26 Get a Handle on Knowledge Management
- 27 Explore Cutting Edge Science this April

Regulation

- 36 Regulatory Snapshot:
 - RAQAB Quarterly Report Q4 2013
- 37 New Law Targets Compounding, Traceability
- 38 Manufacturers Face Certification, Licensing Steps in Russia
- 42 Working Group Encourages Industry, Regulatory Dialogue
- 43 PDA Comments on EU Biosimilars Guideline

- 44 Voices of the Board: Hearing the Voice of Our Members
- 46 Editor's Message: New Year, New PLEC Members, and Other Changes

Features

32 **PDA Members Discuss Compounding Events' Impact on Industry**

The following is a discussion among PDA members about the impact of the pharmaceutical compounding problems that surfaced in 2012/2013 and the impact on industry. The discussion occurred during the Q&A following the opening plenary presentations at the 2013 PDA Aseptic Processing-Sterilization Conference in Chicago, Ill., June 20-21. This discussion is abridged for space considerations. The full transcript of the proceedings, including slides, is available at the PDA Bookstore, www.pda.org/bookstore.

33 **Quality Metrics Conference Shapes PDA Agenda**

Over 300 industry experts on drug product quality and manufacturing assembled to participate in breakout discussions and select the most important and useful quality metrics. The interactive sessions were set up to assist a PDA task force draft a points to consider report on pharmaceutical quality metrics, which PDA intends to submit to the U.S. FDA in December.



34 **Solutions Available for Compounders**

This issue's infographic showcases PDA services that offer solutions for issues faced by those involved in sterile compounding.

PDA's Mission

To develop scientifically sound, practical technical information and resources to advance science and regulation for the pharmaceutical and biopharmaceutical industry through the expertise of our global membership

PDA's VISION

To be the foremost global provider of science, technology, and regulatory information and education for the pharmaceutical and biopharmaceutical community



Connecting People, Science and Regulation®

Executive Staff					
Richard Johnson	Robert Dana	David Hall	Wanda Neal		
President	Sr. VP, TRI	VP, Sales	VP, Programs & Registration Services		
Craig Elliott	Amelia Townsend	Rich Levy, PhD	Georg Roessling, PhD		
CFO	Director, Marketing Services	Sr. VP, Scientific & Regulatory Affairs	Sr. VP, PDA Europe		

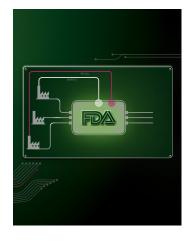
PDA Board of Directors					
Officers					
Chair: Harold Baseman ValSource	Chair-Elect: Martin VanTrieste Amgen	Treasurer: Rebecca Devine, PhD Regulatory Consultant	Secretary: Michael Sadowski Baxter Healthcare	Imm. Past Chair: Anders Vinther <i>Genentech</i>	
		Dibectors			

Joyce Bloomfield	Jette Christensen	Ian Elvins	Gabriele Gori	Junko Sasaki, <i>Dainippan</i>	Christopher Smalley, PhD <i>Merck</i>
<i>Merck</i>	Novo Nordisk	<i>Elvins & Associates</i>	<i>Novartis</i>	Sumitomo Pharma	
Ursula Busse, PhD Novartis	Veronique Davoust Pfizer	John Finkbohner, PhD <i>MedImmune</i>	Stephan Rönninger Amgen	Lisa Skeens, PhD <i>Hospira</i>	Glenn Wright Eli Lilly and Company



www.pda.org/pdaletter

Cover



22 PDA Responds to FDA's Call for Quality Metrics Recommendations

PDA answered the U.S. FDA's Center for Drug Evaluation and Research (CDER) call for help in identifying quality metrics that can be used for the Center's new drug quality enforcement initiative by connecting people, science, and regulation.

Cover Art Illustrated by Katja Yount

Departments

News & Notes

- 6 "Universe" Speakers, PDA Europe Rally to Help Children
- 7 PDA Volunteer Leaders Speaking on cGMPs at INTERPHEX

People

- 8 PDA Volunteer Spotlight: Don Elinski
- 10 India Chapter Hones in on Quality, Sterility Assurance
- 11 **PDA Pulse**: *PDA Connector* a Top Resource for New Publications Info
- 12 Tools For Success: 5 Reasons Your Resume May Not Be Generating Interviews

Science

14 Science Snapshot: Biotechnology Advisory Board Pushes Robust Agenda

Journal *Preview:* Special January–February Issue Features Viral Clearance Conference Proceedings

Tech *Trend:* Thermal Validation, Mapping Deliver More with Less **Task Force** *Corner:* Glass Handling Task Force Identifies Best Practices Rate the *PDA Letter* Science Snapshot!

- 17 "Remember the Science" at PDA's Annual Meeting
- 19 Contamination Control Science Targeting Sessile Biofilms
- 20 Viral and TSE Safety Remains Key Goal
- 21 Packaging Innovations Continue to Flourish

Regulation

- 36 Regulatory Snapshot: Interest Group Corner: GMP Links to Pharmacovigilance Interest Group Pushes for Greater Physician Role in the GMP Quality System
- 39 Drug Shortage Issue, Solutions Highlighted
- 42 Quality Culture: An Opportunity for Patient-Focused Paradigms

- 44 Chair's Message
- 45 **President's Message:** Reflections and Forecasts
- 46 Editor's Message: PDA Makes the Connections!

Features



28 Metric Session Readout Reports Highlight Industry Views

We are presenting a modified transcript from the breakout session readouts during the closing plenary session of the *2013 PDA Pharmaceutical Quality Metrics Conference* held Dec. 9–10 in Bethesda, Md. Here, **Anil Sawant**, PhD, **Joyce Bloomfield**, **Glenn Wright** and **Sue Schniepp**, who all served as facilitators for the conference's breakout sessions, discuss participants' selections of particular metrics and the reasons behind them.



34 PDA PtC ID's Range of Useful Metrics

This issue's infographic showcases recommended metrics developed and discussed during the 2013 PDA Pharmaceutical Quality Metrics Conference.

PDA's Mission

Joyce Bloomfield

To develop scientifically sound, practical technical information and resources to advance science and regulation for the pharmaceutical and biopharmaceutical industry through the expertise of our global membership

Jette Christensen

PDA's VISION

To be the foremost global provider of science, technology, and regulatory information and education for the pharmaceutical and biopharmaceutical community



Connecting People, Science and Regulation®

Christopher Smalley, PhD

Junko Sasaki, Dainippan

-			0	
EXE	CUT	IVE	STA	FF

Richard Johnson	Robert Dana	David Hall	Wanda Neal
President	Sr. VP, TRI	VP, Sales	VP, Programs & Registration Services

Craig Elliott Amelia Townsend Rich Levy, PhD Georg Roessling, PhD CFO Director, Marketing Services Sr. VP, Scientific & Regulatory Affairs Sr. VP, PDA Europe

PDA Board of Directors

OFFICERS

		OFFICERS		
Chair: Harold Baseman ValSource	Chair-Elect: Martin VanTrieste Amgen	Treasurer: Rebecca Devine, PhD Regulatory Consultant	Secretary: Michael Sadowski Baxter Healthcare	Imm. Past Chair: Anders Vinther Genentech

DIRECTORS Gabriele Gori

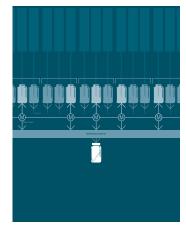
Merck	Novo Nordisk	Elvins & Associates	Novartis	Sumitomo Pharma	Merck
Ursula Busse, PhD	Veronique Davoust	John Finkbohner, PhD	Stephan Rönninger	Lisa Skeens, PhD	Glenn Wright
Novartis	Pfizer	MedImmune	Amgen	Hospira	Eli Lilly and Company

Ian Elvins



www.pda.org/pdaletter

Cover



22 **2014 PDA** The Changing Landscape of Release Testing for Sterile Drug Products

Has the time finally arrived when parametric release and real-time release can be implemented for sterile drug products, even those manufactured in aseptic processes without a sterilization phase, perhaps ultimately leading to a parametric release-like program for aseptically processed products?

Cover Art Illustrated by Katja Yount

Departments

News & Notes

6 2014 PDA

FDA Will Have Its Say

7 **2014 PDA**ANNUAL MEETING

Got a Particular Interest? Attend a PDA Interest Group Meeting at Annual

People

- 8 Volunteer Spotlight: Harald Stahl
- 10 Delaware Valley Chapter Welcomes New Officers
- 11 PDA Pulse: PDA Members Willing to Relocate Abroad
- 12 **2014** PDA Network with Fellow PDA Members
- 13 PDA Photostream: PDA Visitors

Challenges

14 Tools for Success: You WILL Get Googled... Are You Afraid?

Science

16 Science Snapshot: 2 NAVIAL MEETING Technical Report No. 62
Provides Aseptic Processing Guidance for Industry
Call for Volunteers – Aging Facilities Task Force



Task Force *Corner*: Mycoplasma Task Force Makes Strides; Plans to Convene at *2014 PDA Annual Meeting* **Tech** *Trends*: Radiation Sterilization Creates Opportunities,

20 Industry Looks to Future of Drug Delivery Options

21 **O14PDA** A Biosimilar By Any Other Name is Still a Biosimilar

Biotech Manufacturing Getting Smaller, Flexible

Regulation

18

- 34 Regulatory Snapshot: RAQAB Follows Comprehensive Commenting Process
- 36 Qualifying Disinfection for Critical Environments and Cleanrooms
- 39 Knowledge Management: Integral to the Quality System
- 41 Is Your Packaging System Qualified?
- 42 Regulatory Briefs
- 43 The Changing Drug Supply Chain Regulatory Umbrella

- 44 Voices of the Borad: Annual Meeting Embraces Innovations, New Opportunities
- 46 Editor's Message: Unabashedly Proud of the 2014 Annual Meeting

Features



26 **9014 PDA** Innovations Offer Solutions for Vaccine Supply Limitations

A variety of factors have caused shortages in the marketplace for vaccines, but outdated manufacturing processes and lack of characterization stand out as some of the most prevalent, if not correctable, factors. Regulators across the globe and manufacturers are searching for ways to stabilize vaccine supplies.



32

2014 PDA The **2014 PDA Annual Meeting** by the Numbers

This issue's infographic breaks down the 2014 PDA Annual Meeting, showing the percentage of topics addressed for attendees.

PDA's Mission

Joyce Bloomfield

To develop scientifically sound, practical technical information and resources to advance science and regulation for the pharmaceutical and biopharmaceutical industry through the expertise of our global membership

Jette Christensen

PDA's VISION

To be the foremost global provider of science, technology, and regulatory information and education for the pharmaceutical and biopharmaceutical community



Connecting People, Science and Regulation®

Christopher Smalley, PhD

Junko Sasaki, Dainippan

Exporter	TE CELER
EXECUTI	VE STAFF

Richard Johnson	Robert Dana	Rich Levy, PhD	Georg Roessling, PhD
President	Sr. VP, TRI	Sr. VP, Scientific & Regulatory Affairs	Sr. VP, PDA Europe
Craig Elliott	David Hall	Wanda Neal	
CFO	VP, Sales	VP, Programs & Registration Services	

PDA BOARD OF DIRECTORS

OFFICER

	Secretary: Michael Sadowski Baxter Healthcare	Imm. Past Chair: Anders Vinther Genentech

DIRECTORS

Gabriele Gori

Merck	INovo INordisk	Elvins & Associates	Novartis	Sumitomo Pharma	Merck
Ursula Busse, PhD	Veronique Davoust	John Finkbohner, PhD	Stephan Rönninger	Lisa Skeens, PhD	Glenn Wright
Novartis	Pfizer	MedImmune	Amgen	Hospira	Eli Lilly and Company

Ian Elvins

Volume L • Issue 4

www.pda.org/pdaletter

Cover



24 USP Looks at Future of Microbiology With New Standards

From a microbiological perspective, pharmaceutical products fall into two categories, nonsterile and sterile. For either category, manufacturers must eliminate or minimize potential health risks to patients related to microorganisms and the toxins they produce, while also maintaining product quality. Many contributing factors may affect the quality of a medicine or its ingredients, but microbial bioburden control and proper sterilization methods are critical considerations for the manufacturer throughout the product's lifecycle.

Cover Art Illustrated by Katja Yount

Departments

News & Notes

- 6 PDA in the News
- 7 A World of Regulatory Experts Awaits You in Europe

People

- 8 PDA Volunteer Spotlight: Chuck Reed
- 10 PDA Japan Chapter Holds 20th Annual Meeting in Tokyo
- 12 PDA Photostream: PDA PIC/S Q7 Training; TRI; Joint Regulators/ Industry QbD Workshop
- 15 PDA Pulse: Going Where No PDA Member Has Gone Before
- 16 Tools For Success: Making Yourself Understood: How to Improve Accent Issues Linked to Stress

Science

- 18 Science Snapshot: Planned TRs Focus on Packaging Quality;
 Journal Preview: March—April Issue Offers Risk-Based
 Auditing Commentary; Tech Trends: PDA TRI Installs Facility
 Monitoring System; Task Force Corner: TR-63 Offers a "Stepping Stone" for Industry
- 20 Protection of Protein-Based Drug Products is Vital
- 21 Keeping an Eye on Pharmaceutical Packaging's Future
- 22 Parenteral Packaging Concerns for Biologics

Regulation

- 34 Regulatory Snapshot: RAQAB Update: RAQAB Quarterly Report Q1 2014
- 36 Preventing and Managing Drug Shortages
- 40 Illicit Acts Threaten the Global Supply Chain
- 42 Regulators, Industry, Embrace Changes in Oversight, Quality

- 44 Voices of the Board: PDA Supports Quality in Manufacturing Operations
- 46 How Should PDA Cover the Pharmacopoeias?

Features



30 Industry, Regulators Meet to Drive QbD Implementation

Since the first QbD workshop held in 2009, industry and regulators have continued working together to advance implementation of QbD principles. In January, PDA Europe organized a workshop to address continued progress in this area at the EMA's London headquarters. This workshop was cochaired by **Jean-Louis Robert**, National Health Laboratory EP (Luxembourg) and Chair of the EMA Quality Working Party, and **Georges France**, Novartis, for the European Federation of Pharmaceutical Industry and Associations (EFPIA).



33 Pharmacopoeias: The European System

This infographic spotlights the European Pharmacopoeia and its governance structure.

PDA's Mission

To develop scientifically sound, practical technical information and resources to advance science and regulation for the pharmaceutical and biopharmaceutical industry through the expertise of our global membership

PDA's VISION

To be the foremost global provider of science, technology, and regulatory information and education for the pharmaceutical and biopharmaceutical community



Connecting People, Science and Regulation®

expertise of our global r	membership			Connecting People, Science and Regulation®
		Executive Staff		
Richard Johnson	Robert D		ich Levy, PhD	Georg Roessling, PhD
President	Sr. VP, T	RI Sr. VP, Scien	tific & Regulatory Affairs	Sr. VP, PDA Europe
Craig Elliott	David H	David Hall Wanda Neal		
CFO	VP, Sale	es VP, Program	s & Registration Services	
		PDA Board of Director	RS	
		Officers		
Chair: Harold Baseman ValSource	Chair-Elect: Martin VanTrieste Amgen	Treasurer: Rebecca Devine, PhD Regulatory Consultant	Secretary: Michael Sadowski Baxter Healthcare	Imm. Past Chair: Anders Vinther <i>Genentech</i>

	8	8)			
			Directors		
Joyce Bloomfield	Jette Christensen	Ian Elvins	Gabriele Gori	Junko Sasaki, <i>Dainippa</i>	n Christopher Smalley, PhD
Merck	Novo Nordisk	Elvins & Associates	Novartis	Sumitomo Pharma	Merck

Ursula Busse, PhD Veronique Davoust John Finkbohner, PhD Stephan Rönninger Lisa Skeens, PhD Glenn Wright
Novartis Pfizer MedImmune Amgen Hospira Eli Lilly and Company

Volume L • Issue 5

www.pda.org/pdaletter

Cover



Adapting Development Guidelines for Advanced Therapies

Traditional pharmaceutical manufacturing is very familiar to all of us. It is easy to picture the conventional setup whereby a company maintains a facility involving large batch manufacturing in an assembly line fashion, manages extensive supply chains and creates product with lengthy shelf lives.

Cover Art Illustrated by Katja Yount

Departments

News & Notes

- 6 PDA Board of Directors Nominations Wanted
- 7 U.S. FDA Experts to Answer Your Supply Chain Questions

People

- 8 PDA Volunteer Spotlight: Amnon Eylath
- 10 Australia Chapter Tours BFS Facility
- 11 Eye on TRI: Lee Leichter, P/L Biomedical
- 12 Tools For Success: Leverage Volunteer Experience to Achieve Career Success
- 14 **Photostream:** Interphex

Science

- Science Snapshot: PDA Surveys the Process Validation Landscape;
 PDA Journal Top 10: Viral Safety and PQRI Draw High Readership Levels;
 Tech Trends: Rampant Counterfeiting Demands Cutting-Edge Solutions;
 - Task Force Corner: Task Force Helps Smooth Path for GCBT Products

- 18 Demystifying Pharmaceutical Microbiology
- 19 Advance Your Device Knowledge at This Year's Prefilled Meeting
- 20 New Therapies Offer Novel Treatment Options
- 20 Protect Your Biologics from Virus/TSE Threats

Regulation

- 34 U.S. FDA Advisory Committee Tackles Tough Questions
- 39 Protecting the Global Pharmaceutical Supply Chain
- 40 Regulatory Briefs
- 43 PDA Comments: PDA Comments on Health Canada Guidance

Voices of PDA

44 Voices of the Board: Building Global Connections Through Chapter Involvement

Features



28

Developing an Effective Manufacturing Control Strategy for Cellular Therapy Products

Successful commercialization of a cellular therapy product requires the development of the best quality product to suit patient needs.



32

The State of Advanced Therapies

This issue's infographic shows the number of approved advanced therapy products in Europe and the United States broken down by category.

PDA's Mission

To develop scientifically sound, practical technical information and resources to advance science and regulation for the pharmaceutical and biopharmaceutical industry through the expertise of our global membership

PDA's VISION

To be the foremost global provider of science, technology, and regulatory information and education for the pharmaceutical and biopharmaceutical community



Connecting People, Science and Regulation®

EXECUTIVE STAFF

Richard Johnson President Craig Elliott

CFO

Robert Dana Sr. VP, TRI

David Hall

VP, Sales

Rich Levy, PhD Sr. VP, Scientific & Regulatory Affairs

Wanda Neal Sr. Vice President, Programs and Registration Services Georg Roessling, PhD Sr. VP, PDA Europe

PDA Board of Directors

OFFICERS

Chair: Harold Baseman ValSource

Chair-Elect: Martin VanTrieste Amgen

Jette Christensen

Novo Nordisk

Treasurer: Rebecca Devine, PhD Regulatory Consultant

Secretary: Michael Sadowski Baxter Healthcare Imm. Past Chair: Anders Vinther Genentech

DIRECTORS

Joyce Bloomfield Merck

Ursula Busse, PhD Veronique Davoust
Novartis Pfizer

Ian Elvins Elvins & Associates

MedImmune

John Finkbohner, PhD

Gabriele Gori *Novartis*

Amgen

Junko Sasaki, *Dainippan* Sumitomo Pharma Christopher Smalley, PhD Merck

Novartis Sumitomo Pharma M
Stephan Rönninger Lisa Skeens, PhD G

Hospira

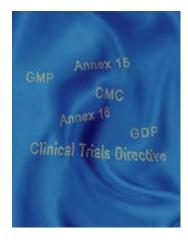
Glenn Wright

Eli Lilly and Company



www.pda.org/pdaletter

Cover



28 Drug Manufacturers Face More "How to Do" CMC/GMP Requirements in Europe

Pharmaceutical manufacturers increasingly are facing more detailed "how to do" requirements focusing on a widening scope of activities (e.g., distribution) in Europe as the European Union continues to upgrade CMC and GMP requirements.

Cover Art Illustrated by Katja Yount

Departments

News & Notes

6 PDA Honors Contributors at Annual Meeting Banquet

People

- 8 Volunteer Spotlight: Emma Ramnarine
- 10 Chapter Update: Chapter Learns About PDA Quality Metrics Activities
- 12 In Memory of Masamichi Sudo President of Daikyo Seiko Ltd.
- 13 スドウ・マサミチ氏を追悼して
- 14 PDA Photostream: 2014 PDA Annual Meeting

Science

20 Science Snapshot: TR-56 Update Reflects Annex 2 Revision

Journal Preview: May-June Issue Offers Two Virus-Centered

Meeting Reports

Tech *Trend:* Alt Method Vendors Should Provide Documentation

Supporting Implementation and Validation Efforts **Task Force** *Corner:* Responding to Bioburden/Biofilm

Contamination

PDA Journal Award: 2013 Best Paper

Special Recognition: PDA Honors LAL Test Codiscoverer

- 23 Combination Products Offer Challenges, Opportunities for Industry
- 26 Pharma Prepares for Smartphones—But Are We Ready?

Regulation

- 38 GDP and GSP Regulatory Changes: Impact on your Logistics
- 42 Today's Challenges for QA Personnel

- 44 Voices of the Board: PDA Members Support Numerous Science Activities
- 46 Editor's Message: Sophomore Trip to Annual Meeting Bears More Fruit

Features



34 **Unprecedented EU Rule Changes Shake Industry**

The rate of ongoing changes to European pharmaceutical legislation and guidance are at an unprecedented level. Many are likely to have a profound impact on the industry over the next five years and some will require significant investment.



37 PDA Letter InfoGraphic: U.S. vs EU Process Val Guidances

This issue's infographic details some of the similarities and differences between European and U.S. process validation regulations.

PDA's Mission

To develop scientifically sound, practical technical information and resources to advance science and regulation for the pharmaceutical and biopharmaceutical industry through the expertise of our global membership

PDA's VISION

To be the foremost global provider of science, technology, and regulatory information and education for the pharmaceutical and biopharmaceutical community



Connecting People, Science and Regulation®

Executive	STAFF
LAECUTIVE	OIALL

Rich Levy, PhD Richard Johnson Robert Dana Sr. VP, Scientific & Regulatory Affairs Sr. VP, TRI President Georg Roessling, PhD Wanda Neal Sr. VP, PDA Europe David Hall Craig Elliott Sr. Vice President, **CFO** VP, Sales Programs and Registration Services

PDA Board of Directors

Chair: Harold Baseman Chair-Elect: Martin VanTrieste Treasurer: Rebecca Devine, PhD Secretary: Michael Sadowski Imm. Past Chair: Anders Vinther ValSource Amgen Regulatory Consultant Baxter Healthcare Sanofi Pasteur

DIRECTORS

Gabriele Gori Joyce Bloomfield Jette Christensen Ian Elvins Junko Sasaki, Dainippan Christopher Smalley, PhD Merck Novo Nordisk Elvins & Associates Novartis Sumitomo Pharma Merck Ursula Busse, PhD Veronique Davoust John Finkbohner, PhD Stephan Rönninger Lisa Skeens, PhD Glenn Wright Novartis Pfizer MedImmune Amgen Hospira Eli Lilly and Company

Volume L • Issue 7

www.pda.org/pdaletter

Cover



Industry, FDA Still Wary of Supply Chain Security

Public confidence in pharmaceutical products has waned in recent years based on patient harm caused by adulteration, drug shortages and poor quality resulting in recalls. Along with concern for patient safety, pharmaceutical professionals at all levels within their organizations have become keenly aware of the potential for damage to the company brand by such incidents.

Cover photo courtesy of Jim Greipp of Pau Hana Productions for Custom Processing Services (www.customprocessingservices.com).

This photo depicts the GMP blending suite with two all-stainless double-ribbon blenders at Custom Processing Services' dedicated GMP facility in Reading, PA. As a CMO, CPS follows ICH 07A and their API processing conforms to part 210/211 of CFR 21 from the U.S. FDA.

Departments

News & Notes

Over 30 Regulators Scheduled to Speak in September
 FDA Acting Chief Scientist Ostroff to Speak at PDA/FDA JRC

People

- 8 Volunteer Spotlight: Edward Smith
- 10 _ Tails from the Trail: PDA President Travels Full Circle to Support Activities
- 12 Build Your Network: Attend the 2014 PDA/FDA JRC
- PDA Photostream: PDA Visitors; 2014 PDA Knowledge Management Workshop; 2014 PDA Packaging Conference; 2014 PDA/FDA Pharmaceutical Supply Chain Conference; 2014 PDA/FDA Virus & TSE Safety Conference
- 18 Tools for Success: DIY Resume Writing Advice

Science

20 Science Snapshot: Meeting Preview: Interest Group Meeting Schedule

Journal Preview: July–August Issue Looks at Quality
Tech Trends: NASA Maps Out Knowledge Management Mission
Task Force Corner: How Clean is Your Manufacturing/Testing Space?

- 22 PDA Summer Reading
- 28 Is QbD Possible for Monoclonal Antibodies and Biologics?

Regulation

- 46 Regulatory Snapshot: RAQAB Update: RAQAB Quarterly Report Q2 2014—Health Authority Publications on Slower Pace in 2014
- 48 The Value of PDA Technical Reports
- 50 Have a Reg Change Headache? Take Two Aspirins and Attend the PDA/FDA JRC
- 50 ICH Q10 Expectations Climb: Are You Prepared?
- 53 Drug Shortage Issues Continue to Plague Industry
- PDA at the Forefront of Meeting Temp Sensitive Challenges
- 55 **PDA Comments:** EU Annex 15 Revision

- Voices of the Board: PDA Facilitates Understanding Of CMO Management and Quality Agreements
- 58 Editor's Message: Summertime Reading, Storms Underway!

36

Features



Outsourcing Management: Key Component of a QMS

Regulatory agencies hold firms responsible for delivering high quality products that meet all established requirements and specifications. Suppliers and vendors (most recently referred to as "outsourced materials and services") play a key role in meeting GMP mandates, and it is a firm's responsibility to make sure vendors/suppliers are meeting specifications for the supplied materials, components, equipment and/or services.



40 CMO Vet of 40+ FDA Inspections Discusses Reg Landscape

Robert Darius, VP, Regional Quality Unit, GSK Biologicals, interviewed **Joachim del Boca** for his thoughts on FDA's aseptic processing guidance, harmonization, regulatory inspections and the role of Quality Agreements. Joachim del Boca, VP of Regulatory Affairs and Quality Compliance at Vetter, a contract development and manufacturing organization, has 31 years in the industry and is a veteran of over 40 U.S. FDA regulatory inspections.



44 Five Typical Mistakes Found in Quality Agreements

This issue's infographic highlights some typical mistakes found in Quality Agreements with CMOs.

PDA's Mission

To develop scientifically sound, practical technical information and resources to advance science and regulation for the pharmaceutical and biopharmaceutical industry through the expertise of our global membership

PDA's VISION

To be the foremost global provider of science, technology, and regulatory information and education for the pharmaceutical and biopharmaceutical community



Connecting People, Science and Regulation®

-			0	
EXF	CUT	IVE	STA	FF

Richard Johnson President Craig Elliott CFO	Robert Dana Sr. VP, TRI David Hall VP, Sales	Rich Levy, PhD Sr. VP, Scientific & Regulatory Affairs Wanda Neal Sr. Vice President, Programs and Registration Services	Georg Roessling, PhD Sr. VP, PDA Europe
--	---	--	--

PDA BOARD OF DIRECTORS

			~				
Chair: Harold Baseman ValSource	Chair-Elect: Martir Amgen	n VanTrieste - Treasurer: R Regulatory C	ebecca Devine, PhD Consultant	Secretary: Michael Sadowski Baxter Healthcare	Imm. Past Chair: Anders Vinther Sanofi Pasteur		
Directors							
Joyce Bloomfield	Jette Christensen	Ian Elvins	Gabriele Gori	Junko Sasaki, <i>Dainip</i>	opon Christopher Smalley, PhD		
Merck	Novo Nordisk	Elvins & Associates	Novartis	Sumitomo Pharma	Merck		
Ursula Busse, PhD	Veronique Davoust	John Finkbohner, PhD	Stephan Rönnir	nger Lisa Skeens, PhD	Glenn Wright		
Novartis	Pfizer	MedImmune	Amgen	Hospira	Eli Lilly and Company		

Volume L • Issue 8

www.pda.org/pdaletter

Cover



Will a Shorebird Knot Up Bacterial Endotoxin Assay Supplies?

The remarkable red knot shorebird has one of the longest migrations of any bird—over 9,000 miles from the southern tip of South America to the Arctic. That's 18,000 miles round trip. A long annual journey made possible by its many stops on South American and North American Atlantic shores.

Cover Art Illustrated by Katja Yount

Departments

News & Notes

- 6 U.S. Gov't Registration for TRI Just Got Easier!
- 7 Make Your Voice Heard: Vote in the 2014 Board Elections

People

- 8 Volunteer Spotlight: Kim Waters
- 10 PDA's Japan Chapter Ramps Up Activity in 2014
- 11 2014年 日本PDA製薬学会はイベント・行事が目白押し
- 12 In Memory of Julius Z. Knapp
- 12 The Latest Advances in Industry Available at the Click of a Mouse
- 14 PDA Photostream: 2014 Parenteral Manufacturing Conference

Science



Science Snapshot: Using the Lessons of the Past to Build Tomorrow; **Journal** Preview: September–October Issue Offers Pharmaceutical Microbiology Content

- 17 Emerging Perspectives on Use of Plant Isolates
- 18 Considerations When Moving to Rapid Methods
- 21 Endotoxin: 50+ Years of Advancements and Mysteries

Regulation

- 36 Regulatory Snapshot: Quality Culture Survey to Guide PDA Metrics Conference
- 39 New Rule, Guidance Impact Development of Drug Delivery
- 41 Quality Metrics: The Next Frontier
- 42 **PDA Comments:** Seeking Additional Clarification on Analytical Methods

- 44 Voices of the Board: PDA Working to Harmonize Sterile Manufacturing
- 46 **Editor's Message:** The Intersection of Mainstream and Pharma News

Features



30

Proposed USP Chapter on Nonsterile Bioburden Long Overdue But Clarification Still Needed

USP's microbiology-related chapters continue to evolve and a new one is wending its way through the pharmacopoeial pathway. The new chapter, with a focus on nonsterile products, is unique and much needed.



34 Common Areas of Cleanroom Contamination

This issue's infographic details areas of a typical cleanroom that often face contamination risks.

PDA's Mission

To develop scientifically sound, practical technical information and resources to advance science and regulation for the pharmaceutical and biopharmaceutical industry through the expertise of our global membership

PDA's VISION

To be the foremost global provider of science, technology, and regulatory information and education for the pharmaceutical and biopharmaceutical community



Connecting People, Science and Regulation®

EXECUTIVE STAFF

Richard Johnson President Craig Elliott

CFO

Robert Dana Sr. VP, Education David Hall

VP, Sales

Rich Levy, PhD Sr. VP, Scientific & Regulatory Affairs

Wanda Neal Sr. Vice President, Programs and Registration Services Georg Roessling, PhD Sr. VP, PDA Europe

PDA Board of Directors

OFFICERS

Chair: Harold Baseman *ValSource*

Chair-Elect: Martin VanTrieste Amgen Treasurer: Rebecca Devine, PhD Regulatory Consultant

Secretary: Michael Sadowski Baxter Healthcare Imm. Past Chair: Anders Vinther Sanofi Pasteur

DIRECTORS

Joyce Bloomfield Merck Ursula Busse, PhD

Novartis

Novo Nordisk

Veronique Davoust

Pfizer

Jette Christensen

Ian Elvins *Elvins & Associates*

MedImmune

John Finkbohner, PhD

Gabriele Gori *Novartis*

Amgen

Junko Sasaki, *Dainippon* Sumitomo Pharma Christopher Smalley, PhD Merck

Novartis Sumitomo Pharma M
Stephan Rönninger Lisa Skeens, PhD G

Hospira

Glenn Wright

Eli Lilly and Company



www.pda.org/pdaletter

Cover



26 Career Advancement Strategies Without the Noise

What hot skills are pharmaceutical and biopharmaceutical companies looking for today? What jobs are most in demand? What do companies want in their quality and regulatory or their manufacturing and process science professionals including those at the Director and Vice President levels? Can you give me some advice on my resume?

Cover Art Illustrated by Katja Yount

Departments

News & Notes

- 6 PDA In The News
- 7 PDA Drug Shortages Task Force Plans 2015 Technical Report

People

- 8 Volunteer Spotlight: Austin Caudle
- 10 Chapter Update: India Chapter Addresses Aseptic Concerns, Seeks Solutions
- 12 Eye on TRI: Aseptic Training Produces Day-to-Day Professional Results
- 13 PDA Mourns Passing of Solomon C. Pflag
- 13 PDA Seeking New Volunteers for Upcoming Projects
- 14 Tools For Success: Chapter Involvement Proves a Worthwhile "Adventure"
- 16 PDA Pulse: PDA Members Embrace Social Media

Science

- 18 Science Snapshot: PDA Hosts SUS Workshop with FDA, Other Industry Groups;
 - **PDA Journal** *Top 10:* PQRI Content Continues to Draw High Readership Levels
 - Task Force Corner: Single-Use Systems TR Takes Holistic Approach
- 20 Particulate Matter Control Key to Preventing 483 Observations
- 21 Quality Culture Not Just Technological; Skills Key, Too
- 22 Site Visits Offer PDA Staff View of Industry In Action

Regulation

- 36 Regulatory Snapshot: RAQAB Update: RAQAB Quarterly Report Q3—New Members and Addressing Compounding cGMPs
- 38 Quality Metrics: Measuring the Quality Culture
- 41 Continuing the ICH Q10 Implementation Journey
- 43 Industry, Regulators Collaborate on ATMPs

- 44 Voices of the Board: Based in Science for the Improvement of our Industry
- 46 Editor's Message: Upgrading Skills: A Never-Ending Endeavor

Features



31 **Reduce Human Error in a GMP Facility**

Pharmaceutical companies often cite human error as the sole cause of a manufacturing deviation or noncompliance issue. For medical device manufacturers, identifying and reducing the occurrence of human error is commonly part of the regulatory and overall risk management process, but for pharmaceutical facilities, the assessment of human error in the workplace is not always so rigorously assessed during deviation investigations.



34 Skillsets and Training: Aseptic vs. Solid Dosage Operators

This issue's infographic shows some of the different training and on-the-job requirements for aseptic vs. sterile dosage operators.

PDA's Mission

To develop scientifically sound, practical technical information and resources to advance science and regulation for the pharmaceutical and biopharmaceutical industry through the expertise of our global membership

PDA's VISION

To be the foremost global provider of science, technology, and regulatory information and education for the pharmaceutical and biopharmaceutical community



Connecting People, Science and Regulation®

EXECUTIVE STAFF

Richard Johnson President Craig Elliott

CFO

Robert Dana Sr. VP, Education

David Hall VP, Sales

Rich Levy, PhD Sr. VP, Scientific & Regulatory Affairs

Wanda Neal Sr. Vice President, Programs and Registration Services Georg Roessling, PhD Sr. VP, PDA Europe

PDA Board of Directors

OFFICERS

Chair: Harold Baseman ValSource

Chair-Elect: Martin VanTrieste Amgen

Jette Christensen

Treasurer: Rebecca Devine, PhD Regulatory Consultant

Secretary: Michael Sadowski Baxter Healthcare

Imm. Past Chair: Anders Vinther Sanofi Pasteur

DIRECTORS

Joyce Bloomfield Merck

Novo Nordisk Ursula Busse, PhD Veronique Davoust Novartis Pfizer

Ian Elvins Elvins & Associates

John Finkbohner, PhD MedImmune

Gabriele Gori Novartis

Junko Sasaki, Dainippon Sumitomo Pharma

Christopher Smalley, PhD Merck

Stephan Rönninger Lisa Skeens, PhD Glenn Wright Amgen Hospira Eli Lilly and Company



www.pda.org/pdaletter

Cover



32 Keeping the Signals Clear: Industry and FDA Collaborate on Innovation

The PDA/FDA Joint Regulatory Conference offers a chance for regulators and members of industry to share information and discuss the pressing issues of the day. This year, two attendees—one with the U.S. FDA and the other with a pharmaceutical company—took the time to share their insights of the conference. Not surprisingly, both noted the spirit of collaboration that marked this year's joint regulatory conference.

Cover Art Illustrated by Katja Yount

Departments

News & Notes

- 6 PDA TRI Thanks Summer Intern
- 6 Attention PDA Bookworms!
- 7 PDA Defines 4 Pharma Quality Metrics
- 8 Education Advisory Board Launches; Other TRI Highlights

People

- 10 PDA Volunteer Spotlight: Igor Gorsky
- 12 Tails from the Trail: Smooth Sailing South and a Hectic Trip North
- 16 **PDA Photostream**: 2014 PDA/FDA Joint Regulatory Conference
- 22 **Tools For Success:** 9 Questions to Ask Your Manager During a Performance Review

Science

- 24 Science Snapshot: PDA to Address Concerns of Visible Particulates; Journal Preview: Special November–December Issue Covers Virus Detection Conference; Interest Group Corner: Aging Facilities: A Regulatory Perspective from Puerto Rico
- 26 Tech Trends: The Forecast for Global RIM is Cloudy
- 28 Exciting Technological and Scientific Advances Drive Prefilled Syringe Market

Regulation

- 42 Regulatory Snapshot: Interest Group Corner: Regulatory Affairs
 Interest Group Learns about QbR Submissions from FDA Expert;
 Group Yields New MHRA Inspection Data Report Format
- 45 **PDA Comments:** PDA PCCIG Comments on EU GDP Guideline
- 47 Regulatory Briefs
- 48 EMA Official Outlines Drug Shortage Problem; Discusses Initiative
- 51 A European Perspective on Quality Metrics
- 52 Tug-of-War Exercise Illustrates Importance of Quality Culture

- 56 President's Message: 2014 Proves a Busy, Productive Year for PDA
- 57 Voices of the Board: PDA Seeks a World With Just One Post-Approval Change Process
- 58 Editor's Message: Third PDA/FDA JRC Continues Spirit of Collaboration

Features



36 Amgen's Next Gen Manufacturing: A Conversation with Madhu Balachandran

On September 2, the *PDA Letter's* **Walter Morris** interviewed **Madhu Balachandran**, Executive Vice President, Amgen, Inc. on manufacturing of the future in advance of his presentation at the *PDA/FDA Joint Regulatory Conference* on September 8. Balachandran answered questions about Amgen's "Next Generation Manufacturing" facility opening soon in Singapore.



40 Key Takeaways From the 2014 PDA Drug Shortage Workshop

Learn about the latest data on drug shortages in this issue's infographic which utilizes information presented at this year's drug shortages workshop.

PDA's Mission

To develop scientifically sound, practical technical information and resources to advance science and regulation for the pharmaceutical and biopharmaceutical industry through the expertise of our global membership

PDA's VISION

To be the foremost global provider of science, technology, and regulatory information and education for the pharmaceutical and biopharmaceutical community



Connecting People, Science and Regulation®

Executive Staff

Richard Johnson President Craig Elliott

CFO

Robert Dana Sr. VP, Education

VP, Sales

David Hall

Rich Levy, PhD Sr. VP, Scientific & Regulatory Affairs

Wanda Neal Sr. Vice President, Programs and Registration Services Georg Roessling, PhD Sr. VP, PDA Europe

PDA BOARD OF DIRECTORS

OFFICERS

Chair: Harold Baseman ValSource Chair-Elect: Martin VanTrieste Amgen

Treasurer: Rebecca Devine, PhD Regulatory Consultant

Secretary: Michael Sadowski Baxter Healthcare Imm. Past Chair: Anders Vinther Sanofi Pasteur

Directors

Joyce Bloomfield Merck Ursula Busse, PhD

Novartis

Novo Nordisk

Veronique Davoust

Pfizer

Jette Christensen

Ian Elvins Elvins & Associates

MedImmune

John Finkbohner, PhD

Gabriele Gori *Novartis* Junko Sasaki, *Dainippon* Sumitomo Pharma Christopher Smalley, PhD Merck

Stephan Rönninger Amgen Lisa Skeens, PhD Glenn '
Hospira Eli Lilly

Glenn Wright

Eli Lilly and Company