



Case Study on Global Guidance for a Risk-Based Contamination Control Strategy

Liz Brockson

Aseptic Processing and Sterility Assurance Lead

Global Sterility Assurance and Microbiology

04Dec2025



Overview



Fundamentals of
Contamination Control

1

Quality Risk Management and CCS

2

Considerations in the development of
a contamination control strategy (CCS)

3

4

CCS Development Case Study



Thank you to my colleagues **Joe Horvath**, Quality Risk Management Lead, and **Alberto Gonzalez, Hilary Chan, and Anna Campanella** from the Global Sterility Assurance and Microbiology team.



Fundamentals of Contamination Control



?

Does my site
require a CCS?

- Regulatory expectation (e.g., EU Annex 1):
 - Manufacture of **sterile products**
 - Principles of contamination control applied to support the manufacture of **products that are not intended to be sterile** (non-sterile products or low bioburden)
- Consider whether the control and reduction of microbial, particle and endotoxin/pyrogen contamination is important.
- See also:
 - USP <1115> “Bioburden Control of Nonsterile Drug Substances and Products”
 - PDA Technical Report 90 “Contamination Control Strategy Development”
 - EU Annex 2: Manufacture of Biological Medicinal Products for Human Use



Considerations in the Development of a Contamination Control Strategy



Examples:

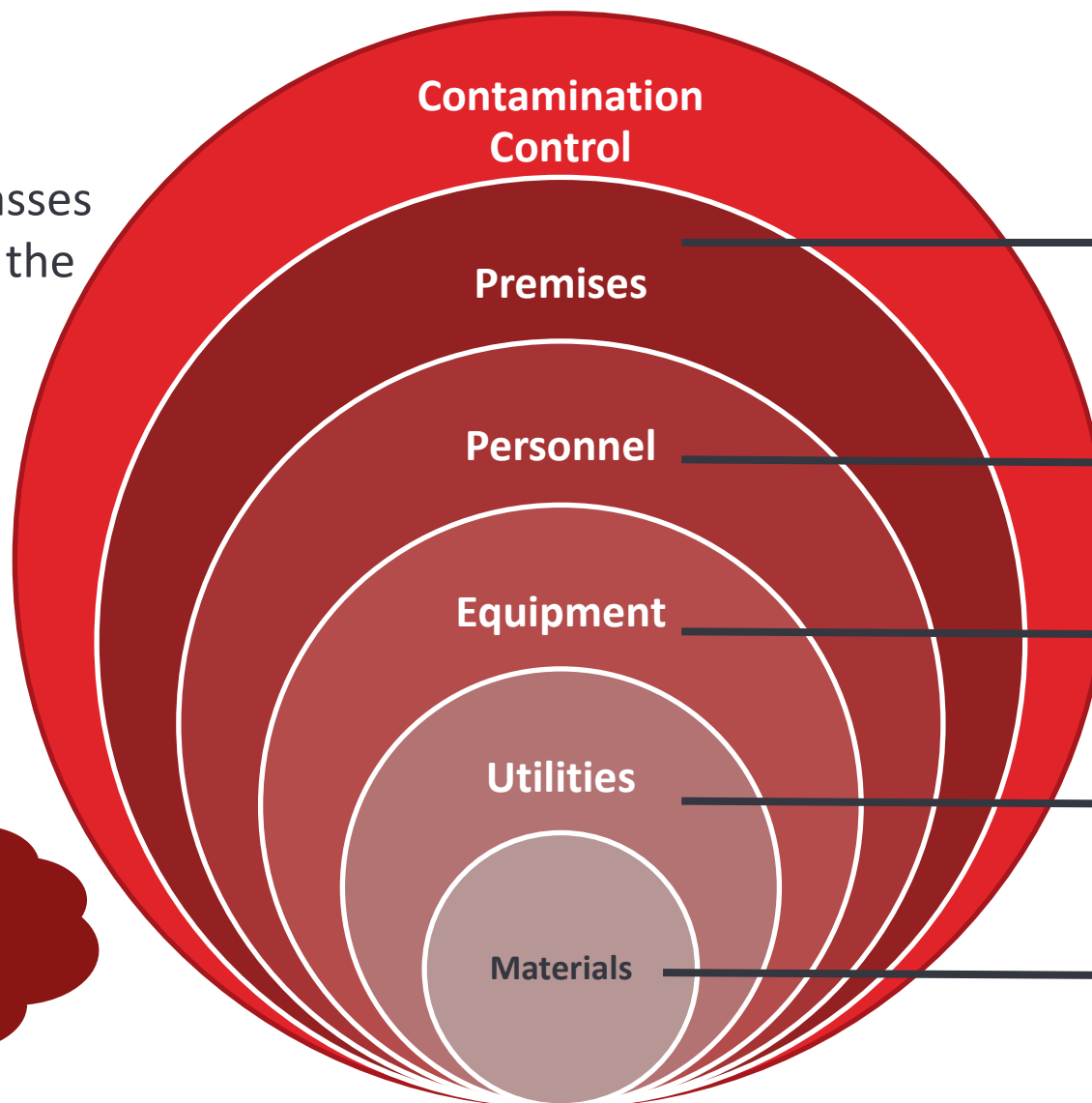
Cleanrooms
Airlocks
HVAC system

Gowning
Cleanroom behavior
Personnel flow
Interventions

Filling line
Manufacturing equipment
Supporting equipment

Water
Gases

Raw materials
Flow
Transfer



Contamination
Control

Premises

Personnel

Equipment

Utilities

Materials

Cleanrooms
Airlocks
HVAC system

Gowning
Cleanroom behavior
Personnel flow
Interventions

Filling line
Manufacturing equipment
Supporting equipment

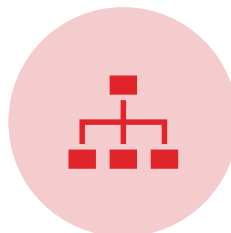
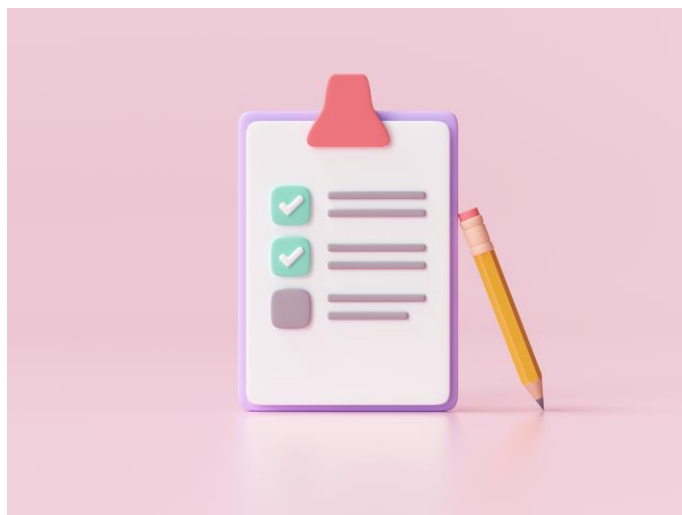
Water
Gases

Raw materials
Flow
Transfer

Holistic program that encompasses concepts within the context of the entire manufacturing process

What goes
in my CCS?

Quality Risk Management and Contamination Control Strategy



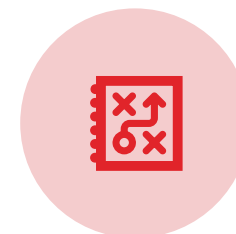
Quality risk management (QRM) should be embedded in the contamination control strategy (CCS)



Certain controls/decisions should be based on a documented risk assessment



When making these risk-based decisions, certain risk factors should always be considered



Risk management activities and risk-based decision making should always follow “QRM principles” (i.e., ICH Q9)

Annex 1:

>100 references to risk and risk assessment

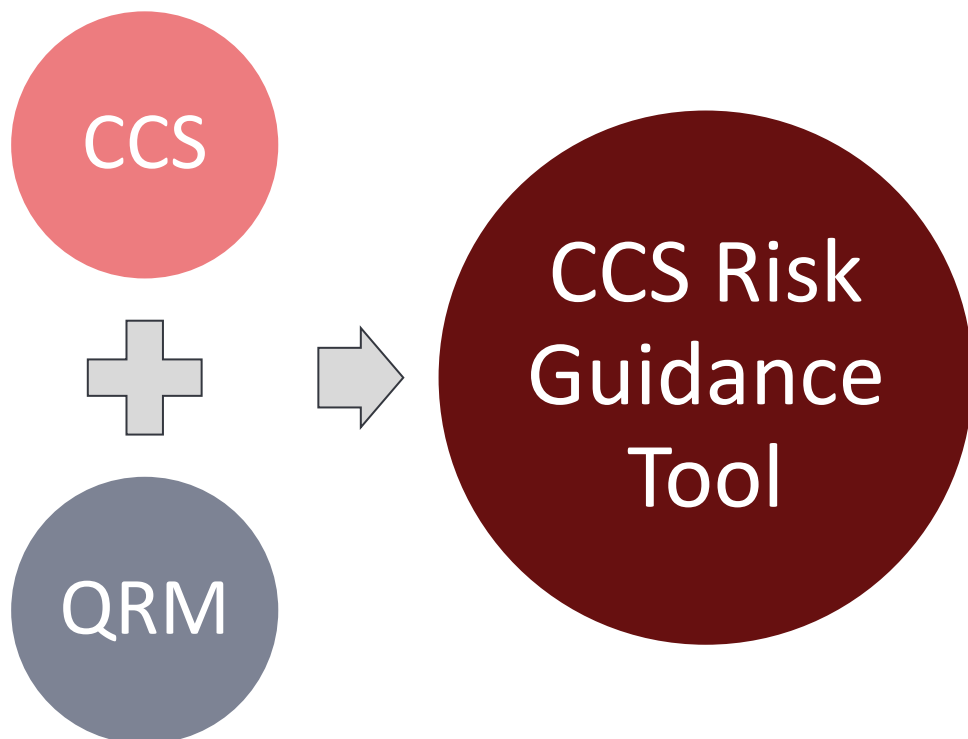
Use of **general language** -> what exactly is expected?

~40 **discrete requirements** for completion of risk assessment

(...) *These methods should be **demonstrated to effectively control the potential risk of contamination** of the grade A (...)*

***A risk assessment should evaluate** the locations, type and frequency of personnel monitoring based on the activities performed and the proximity to critical zones.*

Case Study: CCS/QRM Relationship



Case Study: Levels of Assessment Formality



Three levels of assessment formality are defined.

For each risk requirement, the Guidance Tool recommends:

- *Appropriate level of formality (ICH Q9: complexity, criticality, uncertainty)*
- *Suitable risk assessment methods/tools*

LEVEL 1: Risk-informed Technical Assessment:

A documented risk assessment that:

- Shows due consideration of relevant contamination risks
- Presents evidence demonstrating the adequacy of the current or proposed controls to minimize those risks.

Use of a structured risk assessment method not required.

e.g., Study report, Scientific rationale, etc.

LEVEL 2: Risk Factor Assessment:

A documented risk assessment that:

- Defines contamination risk factors (e.g., proximity of an activity to open product)
- Assigns risk scores based on these factors
- Specifies required controls based on risk score.

e.g., Risk Ranking and Filtering (RRF), Intervention Risk Evaluation Method (I-REM).

LEVEL 3: Detailed Risk Assessment:

A documented risk assessment that:

- Identifies specific contamination hazards (e.g., failure of a sterilizing filter)
- Estimates the degree of risk that each poses
- Evaluates each against acceptance threshold
- (Optionally) defines control points and associated limits critical to the prevention of contamination.

e.g., FMEA, HACCP, Risk Estimation Matrix (REM).

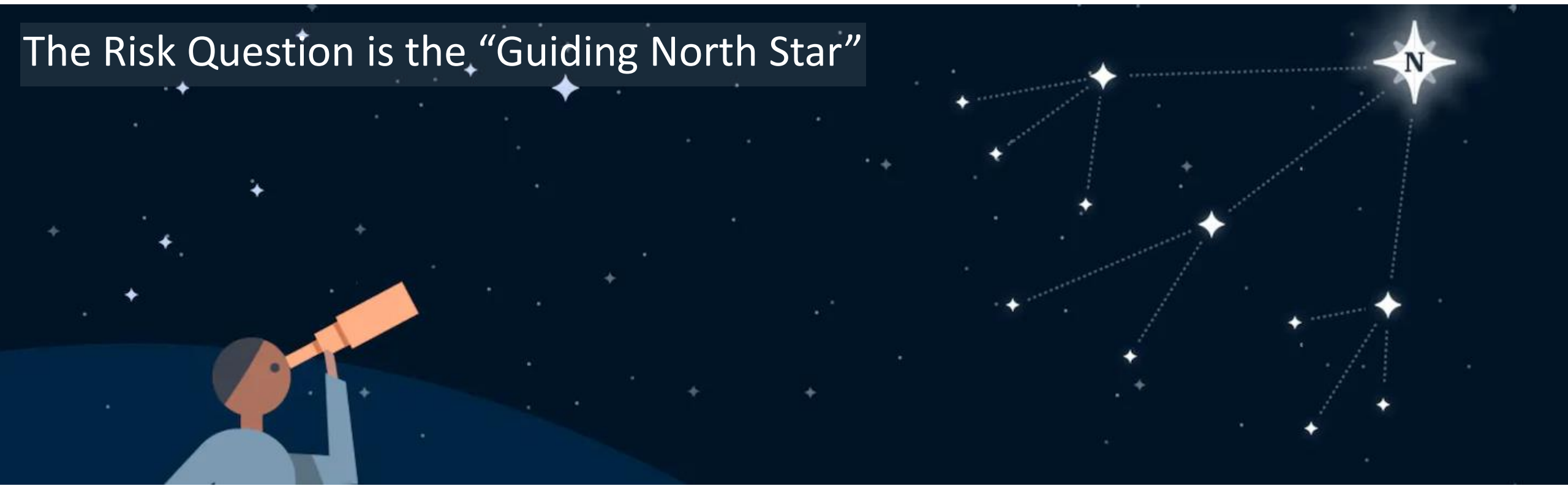
Is more formality
always better?

Not necessarily!!



Do all the RAs
need to be of the
highest formality
(FMEA, HACCP)?

The Risk Question is the “Guiding North Star”



Example of Risk Question:

*“What **contamination risk** is posed to the product by the transfer of items into Grade A via sealed packaging and/or rapid transfer ports and what **controls** are required to reduce the risk to an acceptable level?”*



Case Study: Existing Risk Assessments



Example of Risk Question:

“What contamination risk is posed to the product by the transfer of items into Grade A via sealed packaging and/or rapid transfer ports and what controls are required to reduce the risk to an acceptable level?”

What if I have existing RA?



Do I already have a document that fully addresses the risk question in the CRA tool?



Yes

No action required



No

(Gap)

Address the risk question

- Completion of a **new** assessment, or
- Revision of an **existing** assessment

Risk-based, pragmatic approach

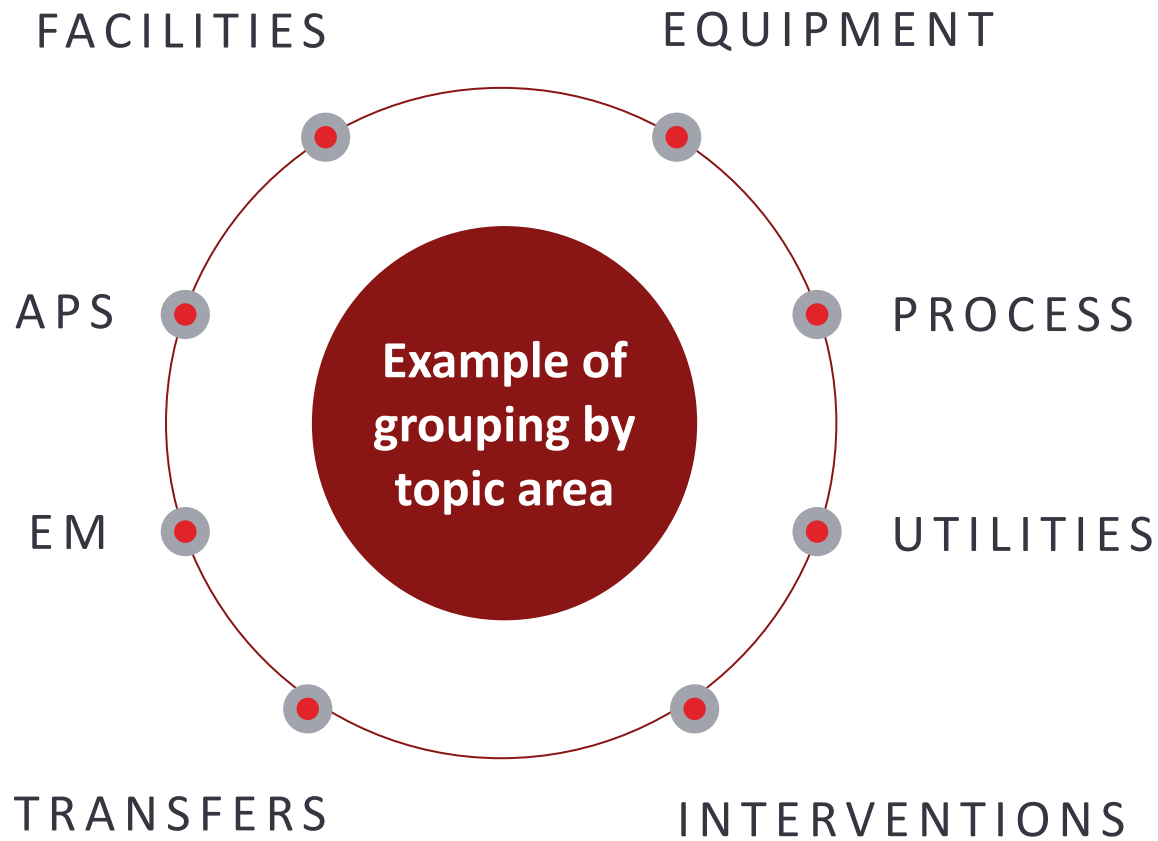


Grade B → Grade A

1) Contamination risks?

2) Controls?

Case Study: Assessment Grouping



Do I need to perform new RAs to meet the requirements of Annex 1?



Risk questions can be grouped into new or existing assessments

Benefits of grouping

1. Fewer RAs
2. More efficient management of RAs

Case Study: Contamination Control Strategy



Pre-Annex 1 Approach

Global recognition of upcoming need for CCS

- Early drafts of Annex 1 updates
- Global guidance required for sites to implement / adapt locally
- Sites required to develop local CCS



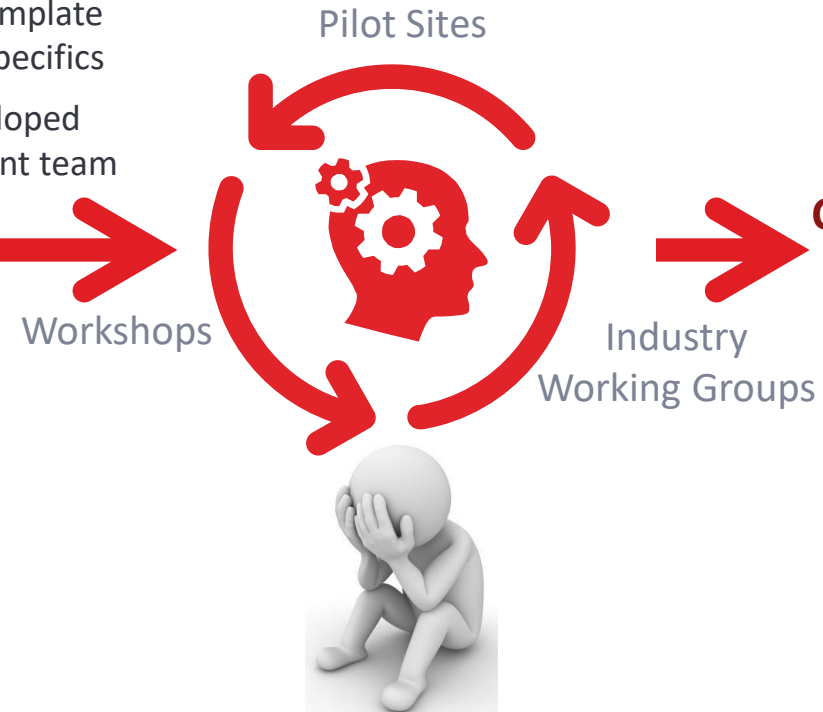
Annex 1 Issued and Effective

Rollout of updated CCS guidance

- Global procedure and CCS template updated to reflect Annex 1 specifics
- CCS Risk Guidance Tool developed with Quality Risk Management team



Continuous Improvement




Refined CCS



Compliant, practical approach





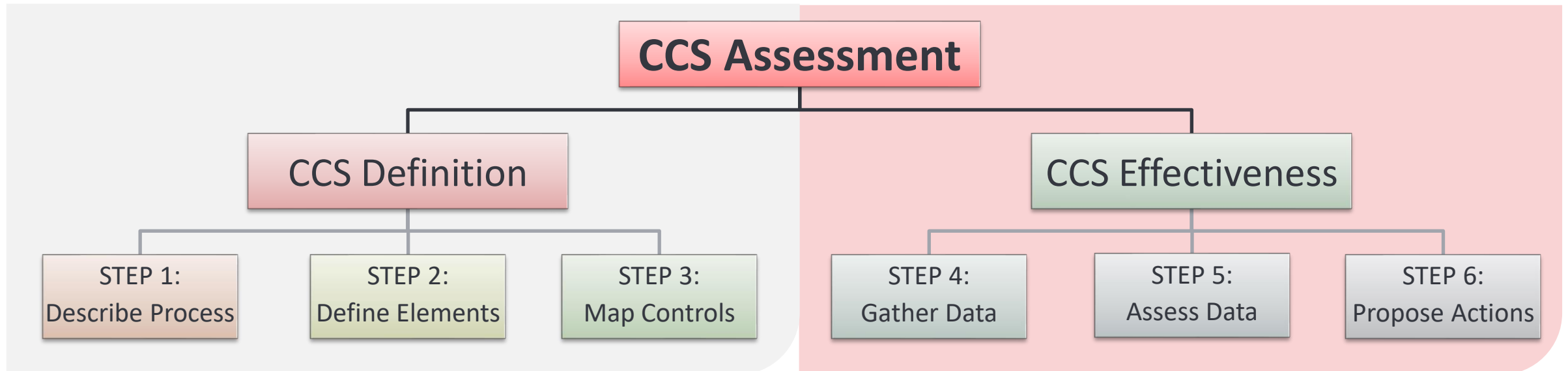
How do I build a compliant CCS?

2.5 “(...) Elements to be considered within a CCS should include, but are not limited to, (...):



2.3 “A CCS should be implemented across the facility in order to:

- **Define** all critical control points, and
- Assess the **effectiveness** of all the controls (design, procedural, technical and organizational) and monitoring measures employed to manage risks to medicinal product quality and safety. (...)”

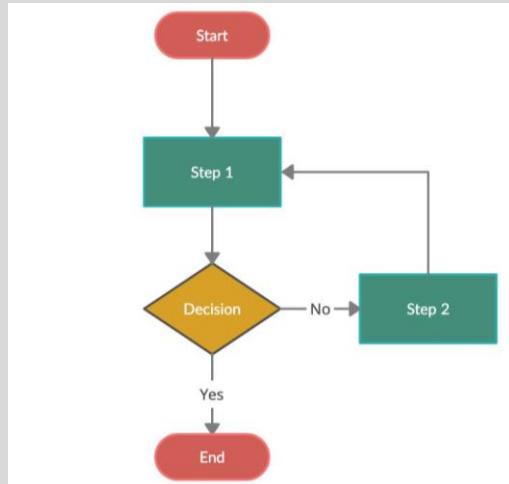


Case Study: Describe Process

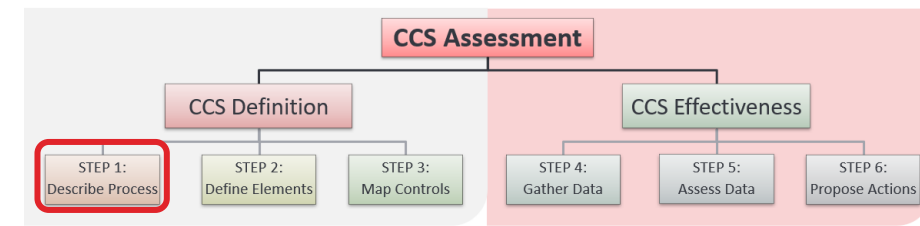
MY PROCESS:

- _____

- _____



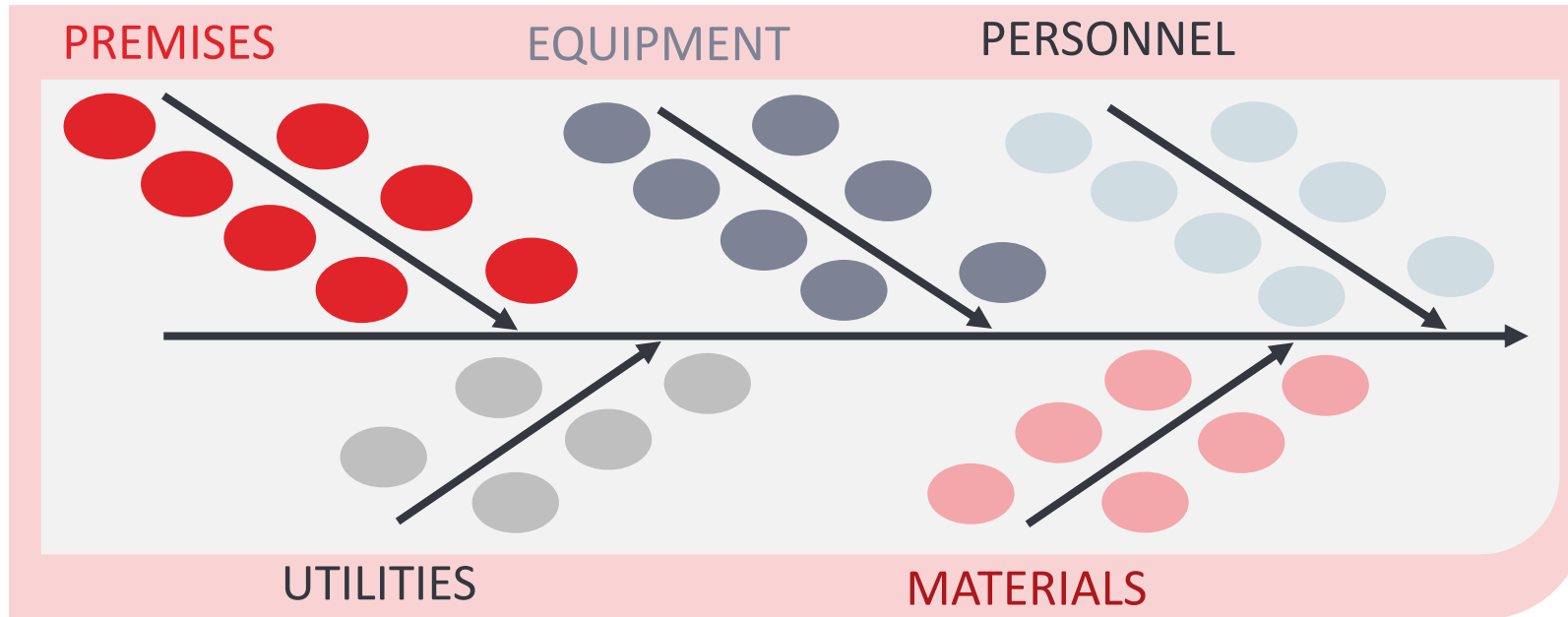
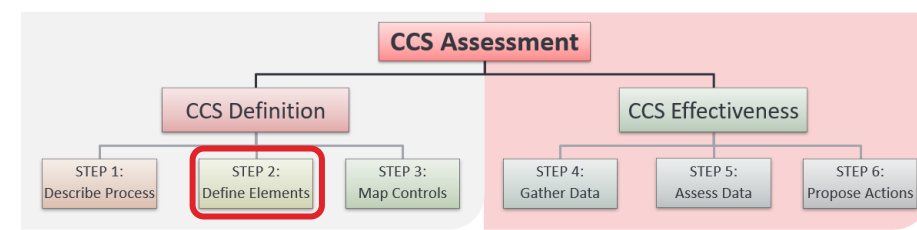
- _____



Short and sweet summary:

- High-level/generic description
- Leverage existing documentation

Case Study: Define Elements

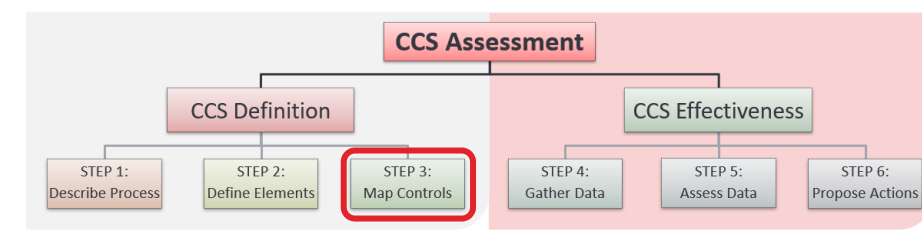


Global Template with
5 CCS Categories

...and 40+ CCS
Elements

Sites can add/remove CCS Elements
depending on the process in scope

Case Study: Map Controls



CCS Elements from step 2 (example):



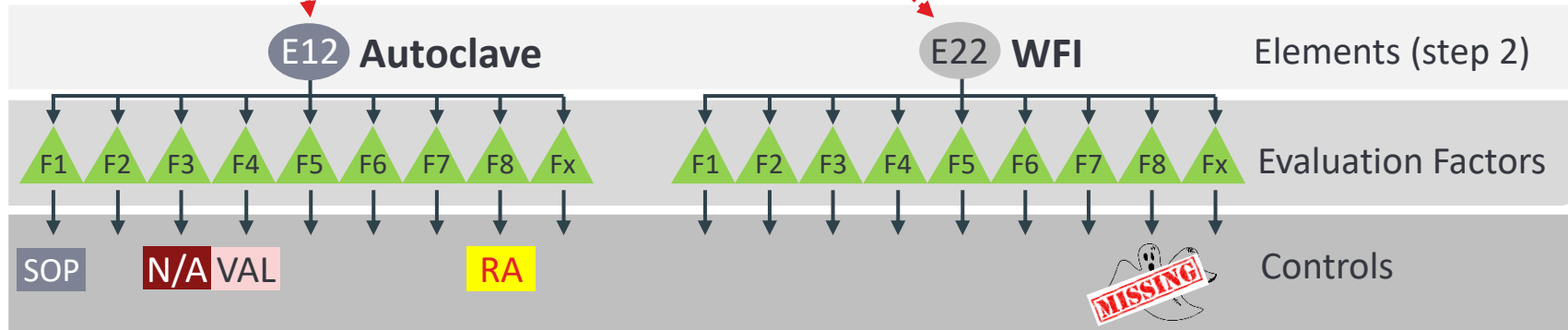
Compare each CCS Element against each Evaluation Factor

EVALUATION FACTORS

- F1 Design
- F2 Definition of Parameters
- F3 Execution
- F4 Cleaning & disinfection
- F5 Process validation
- F6 Validation of sterilization processes
- F7 Preventative maintenance
- F8 Monitoring systems
- Fx Others

CCS trusts QMS

(We do not duplicate work)



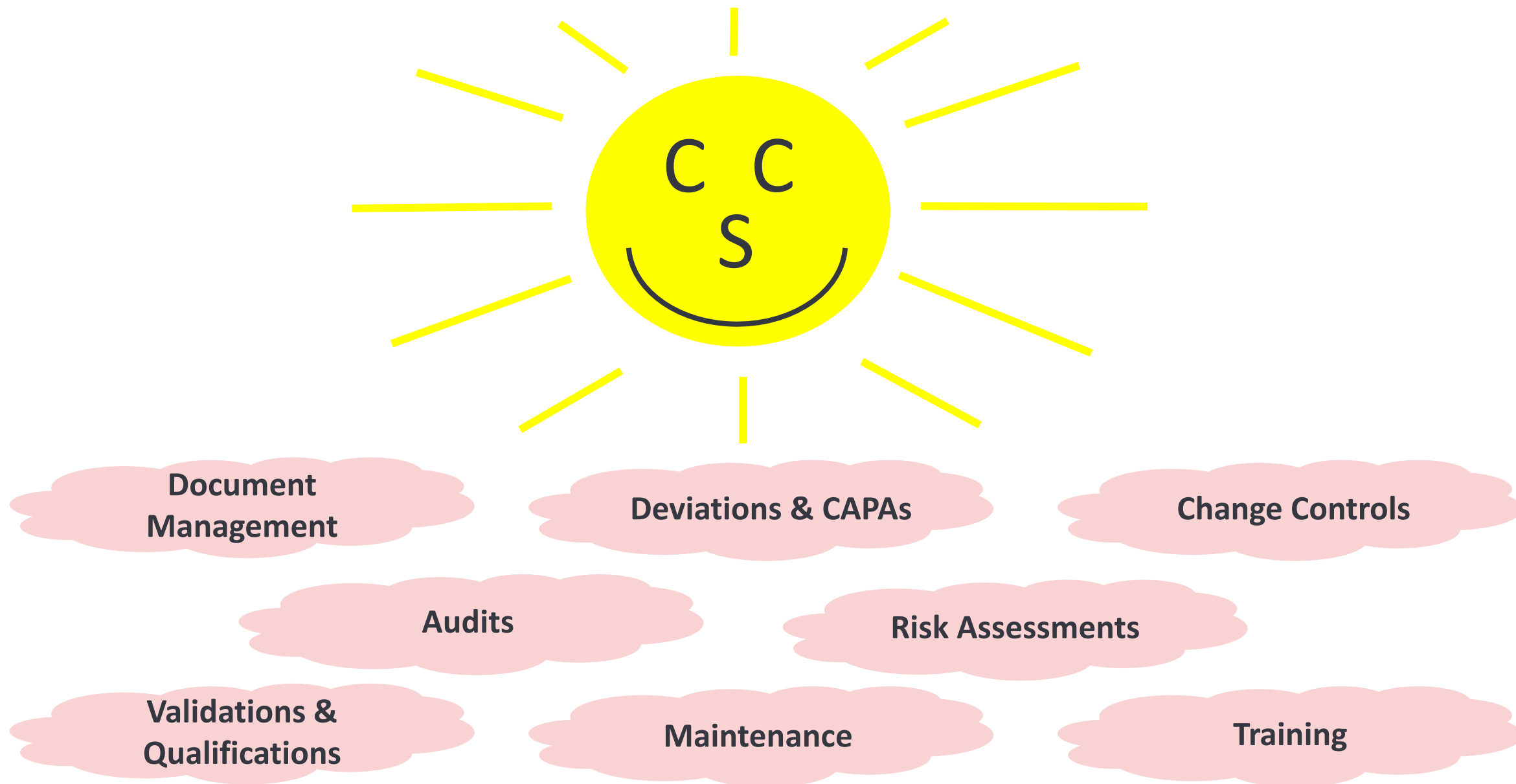
TYPES OF CONTROLS

- SOP Procedure
- RA Risk Assessment
- VAL Validation/Qual Report
- N/A Not Applicable



Missing control

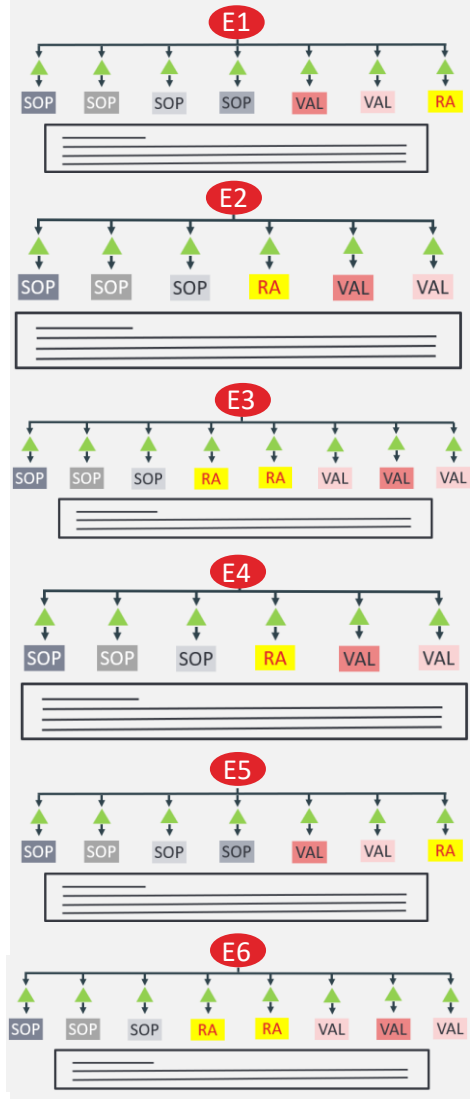
OUR CCS TRUSTS OUR QUALITY MANAGEMENT SYSTEMS (QMS)



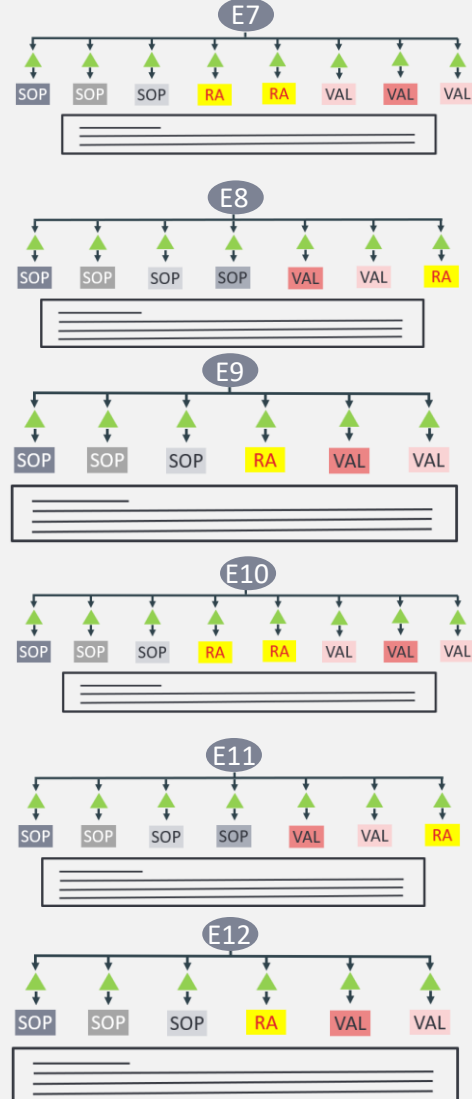
Case Study: Example of CCS Definition



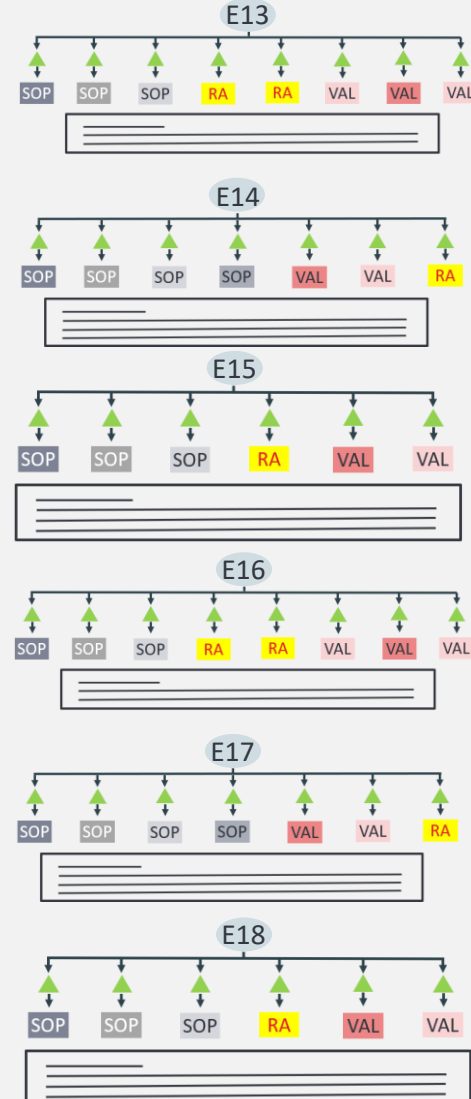
PREMISES



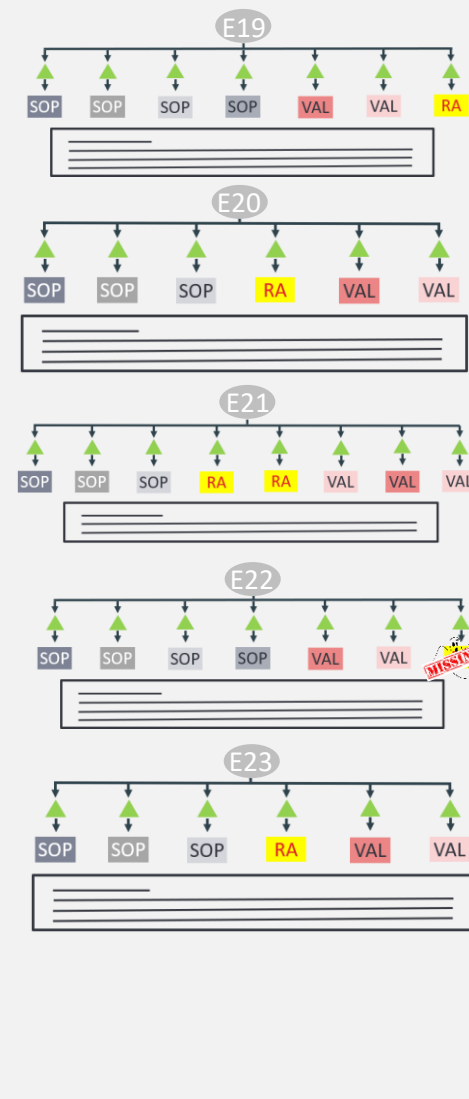
EQUIPMENT



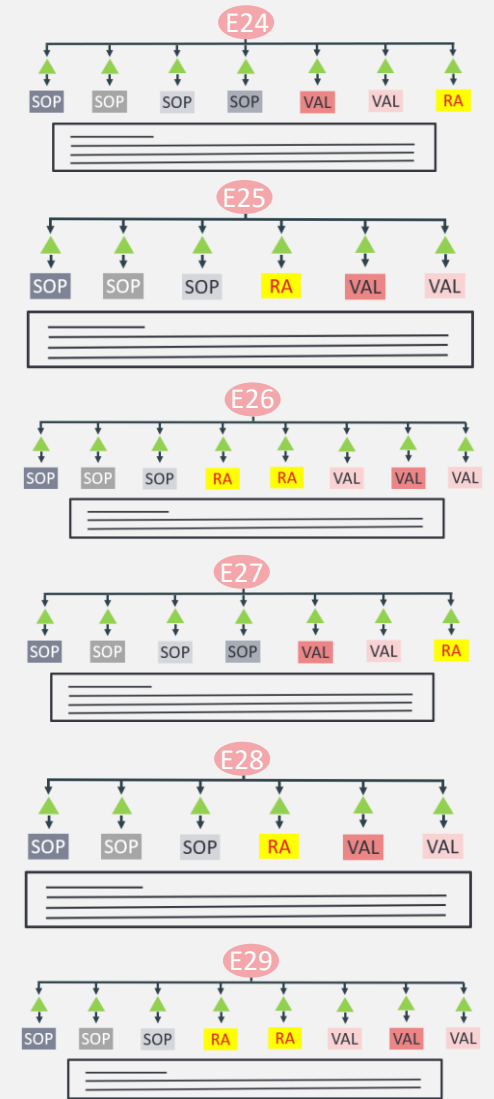
PERSONNEL



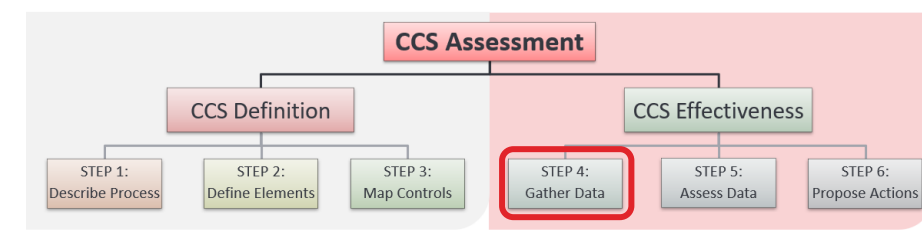
UTILITIES



MATERIALS



Case Study: Gather Data



Examples of Data Sources

- Annual Product Quality Review
- Micro Trend Reports
- Outcomes from management review (e.g., Quality Council)
- Observations (internal audits, external inspections)

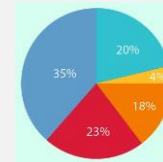
- Not required to generate new data
- Gather local data **relevant to contamination control**

TREND REPORT



1 _____

2 _____



OBSERVATIONS



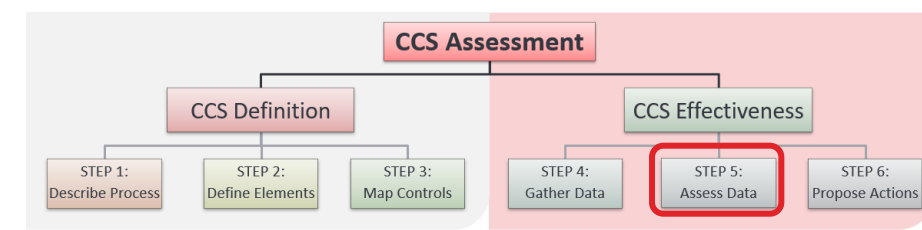
1 _____

2 _____

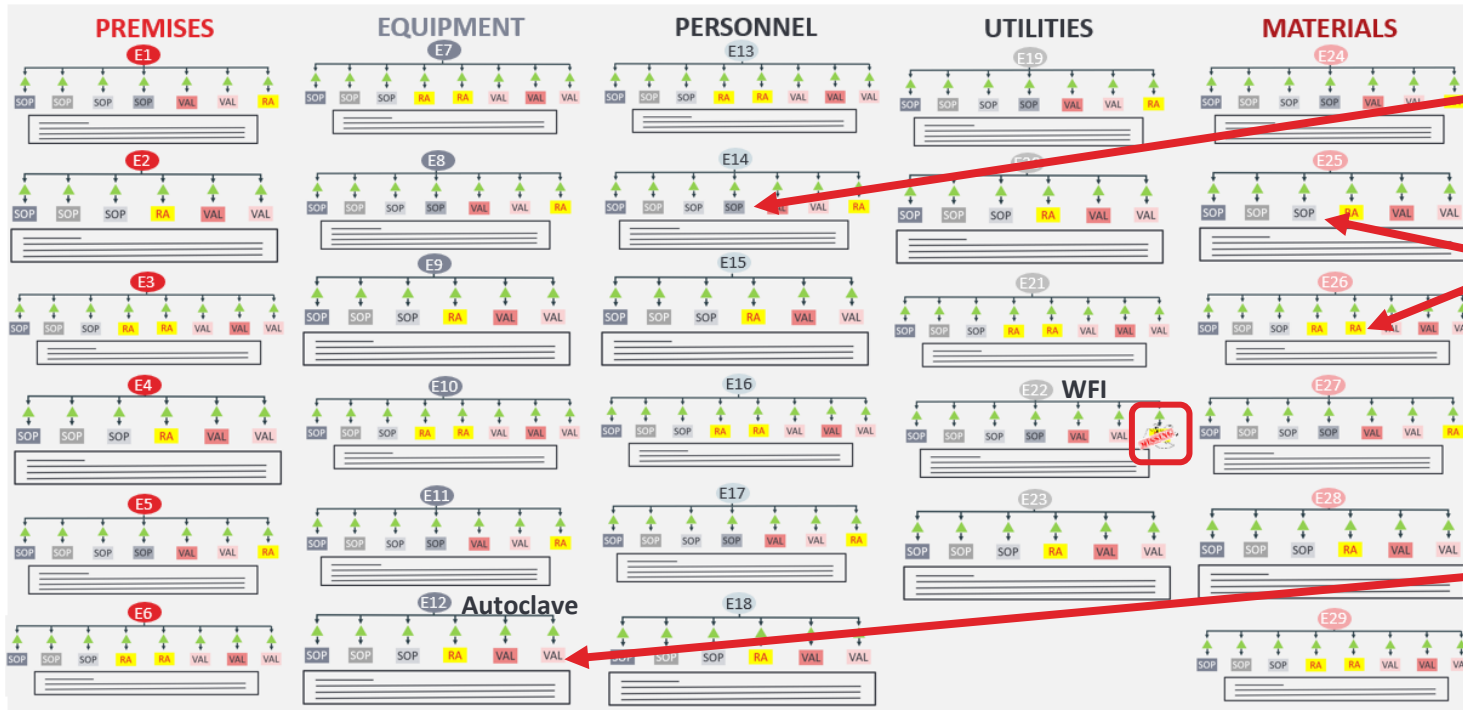
3 _____

4 _____

Case Study: Assess Data



From step 3:



From step 4:

TREND REPORT

1 _____

2 _____

OBSERVATIONS

1 _____

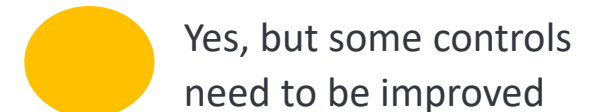
2 _____

3 _____

4 _____

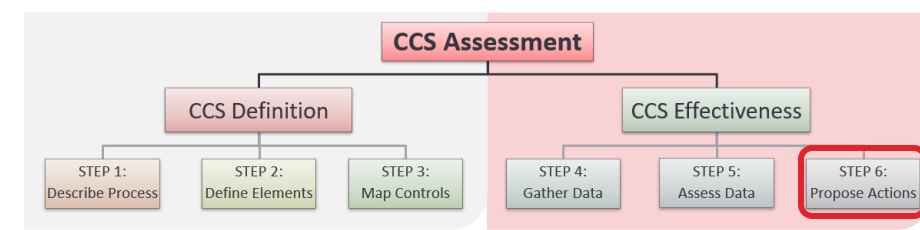


Are the set of controls for the CCS Element effective?



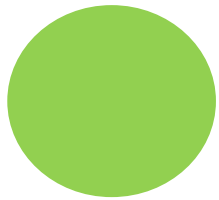
In step 5, all data collected in step 4 which may impact contamination control must be traced back to the control(s) that have been ineffective at preventing and/or detecting contamination

Case Study: Propose Actions



Are the set of controls for the CCS
Element effective?

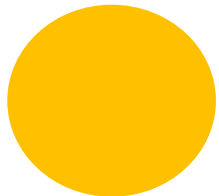
Actions



Yes



N/A



Yes, but some controls
need to be improved



Define a CONTINUOUS
IMPROVEMENT plan



No

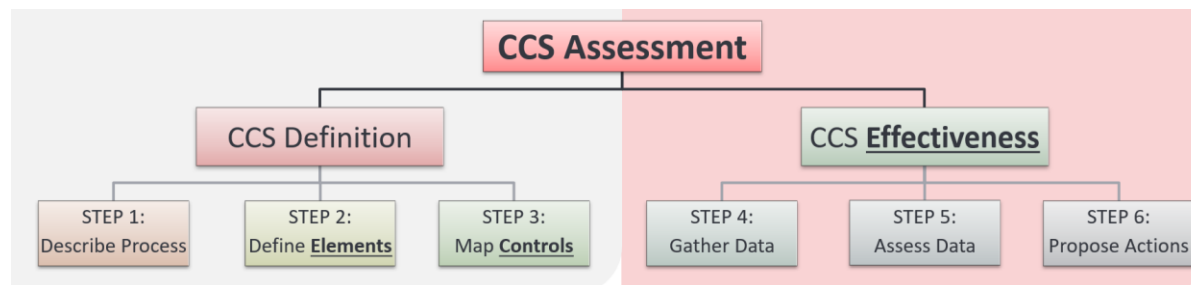
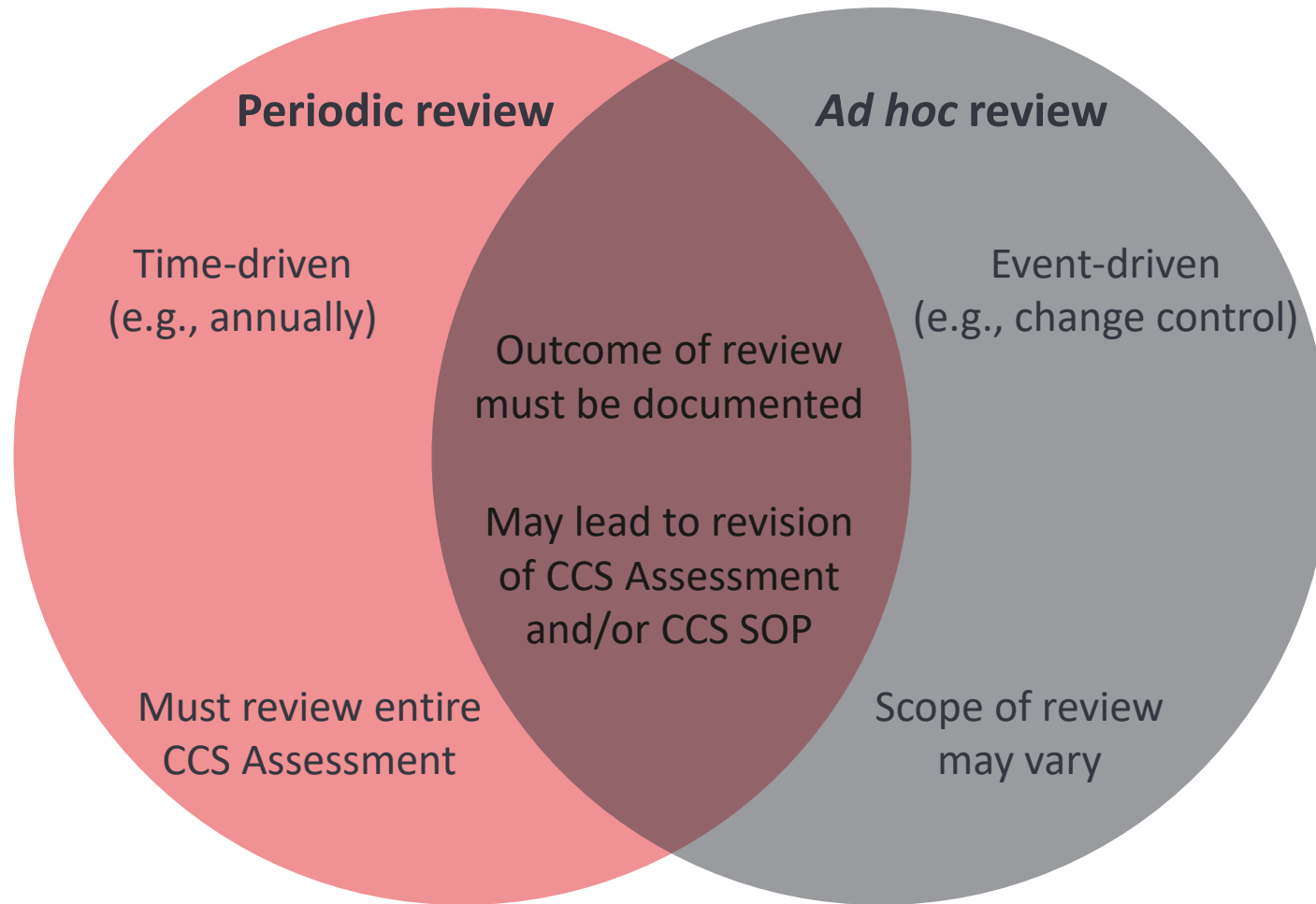


Define a MITIGATION plan

Examples of Actions

1. Capital investments
2. CAPAs
3. Change Controls

Case Study: CCS Lifecycle

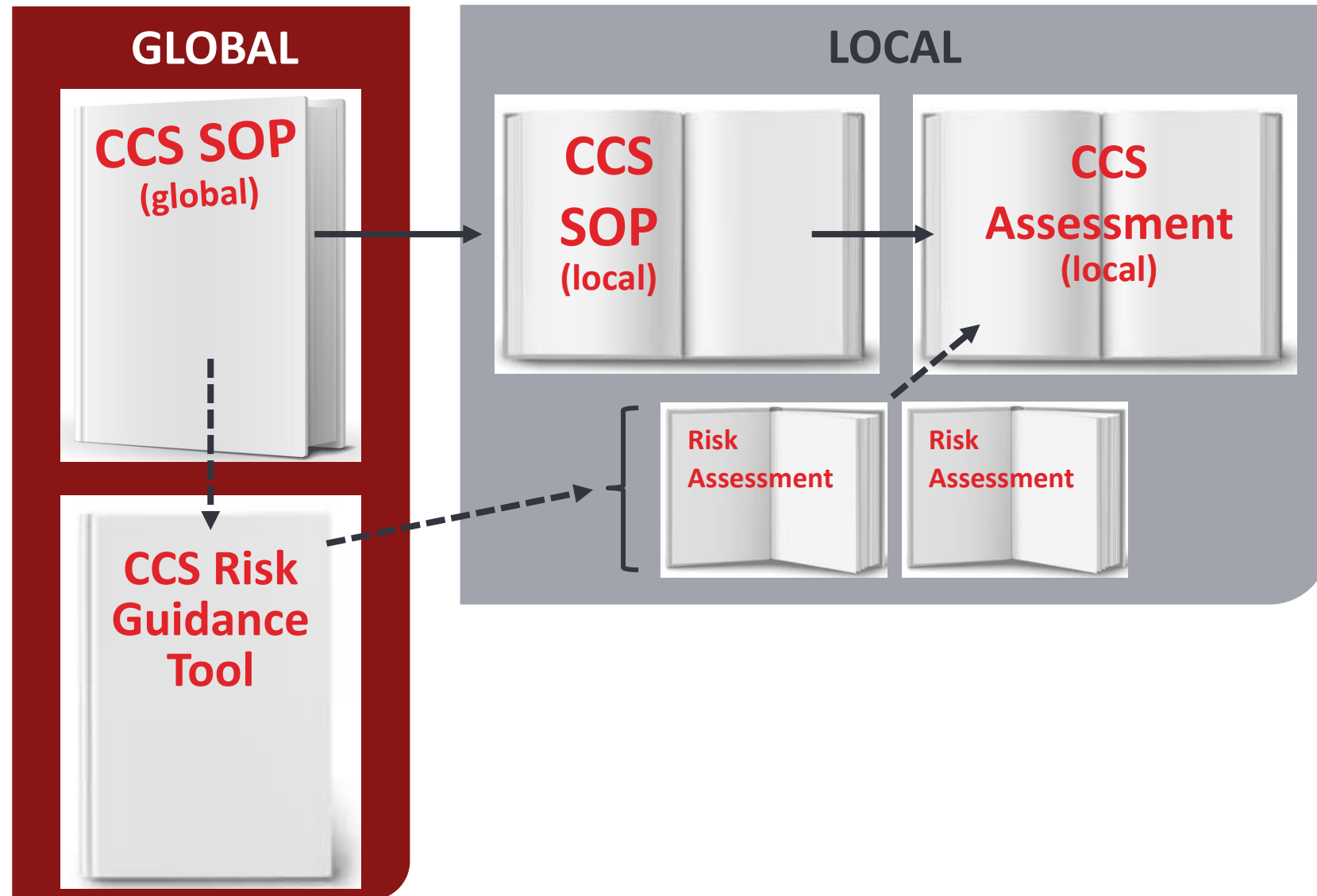


Case Study: Post-Annex 1 Contamination Risk Assessment



Company Requirements

- Ensuring safety of our patients
- Internal Right First Time (RFT) initiative aligned with company goals
- Meet regulatory expectations and adopt a *proactive mindset* towards *contamination prevention* across all Takeda manufacturing facilities



Financial Aspects

- OpEx or CapEx funds may be required to address gaps
- E.g., new equipment, new gowning

Management Involvement

- Site level management of impacted functions
 - Quality
 - Quality Control / Microbiology
 - Engineering
 - Finance
 - Manufacturing / Operations
 - Etc.
- Global support if applicable and necessary



CCS Risk Guidance Tool

01

Helps sites decide whether their existing risk assessments are adequate

02

Helps address risk assessment requirements from Annex 1:

1. Risk question

2. Levels of formality

3. Grouping

4. Best practices

5. Available resources

CCS Assessment

01

Define the controls that prevent and detect contamination; assess the effectiveness of these controls.

02

Provides an action plan for continuous improvement and mitigation or remediation where required.

Overall

- Enhanced Quality and Compliance through a **Right First Time** mindset
- Ensuring continued **market supply** through reductions in manufacturing downtime
- Sharing **best practices** across the company through global **Community of Practice**
- **Culturing** contamination awareness / prevention **mindsets and behaviors**



Beaker

Thank you for your attention
Questions?



Better Health, Brighter Future