

# PDA Letter

Volume XLI • Issue #6

PAT  
DESIGN  
SPACE

June 2005

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**This September,**  
the leading minds in  
Pharmaceutical Manufacturing,  
Quality Assurance, Compliance  
and Regulatory Affairs  
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Will you?

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## PAT: Tool to Explore/Expand Design Space

### Process Knowledge & Control of CQA's Allow Design Space Flexibility

Process Analytical Technology (PAT) is the key tool for pharmaceutical and biopharmaceutical companies to explore and expand their manufacturing “design space,” creating regulatory flexibility hitherto scientifically unjustifiable.

Other quality control tools that allow firms to build quality into the product/process and to share information with the regulatory authorities are also critical to gaining regulatory flexibility. They include: design of experiments, multivariate data analysis (chemometrics), the pharmaceutical development report, quality systems and risk management/mitigation.

Development of the manufacturing design space bestows tangible benefits on the manufacturer, the regulator and the public. Firms enhance the scientific foundations of their process controls and end-product specifications, ideally resulting in the reduction of deviations, regulatory infractions, manufacturing waste and time lost to investigations and corrective actions. The regulator gains increased confidence in a company's ability to internally monitor critical quality attributes (CQA's) of the product and process, allowing for less regulatory oversight—both of the facility through risk-based inspection and of changes to manufacturing processes through reduced application supplements. The public receives drugs of a quality even higher than that already achieved through the current regulatory framework.

In discussing the future of specification setting at the 2005 PDA Extractables and Leachables Forum in Bethesda, Md., May 23-25, the U.S. FDA's **Moheb Nasr**, PhD, identified the benefits companies can derive from establishing design space. The Director of the Office of New Drug Chemistry in the Center for Drug Evaluation and Research (CDER) appeared at the conference to discuss CDER's new Pharmaceutical Quality Assessment program.

Dr. Nasr explained that, under the current system for chemistry, manufacturing and control (CMC) submission and review, sponsors often argue they do not have enough information to establish tight

*continued on page 14*

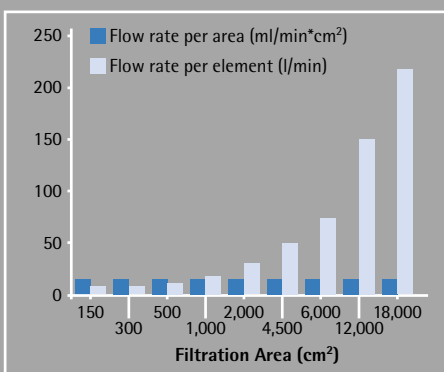


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From the PDA Publications Store



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This technical report is designed to assist the reader in the selection, qualification, and validation of an appropriate filtration process and is a complement to PDA Technical Report No. 26, Sterilizing Filtration of Liquids

Item No. 01040

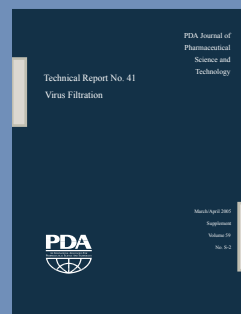
### Featured Titles



**Microbiology in Pharmaceutical Manufacturing**  
Item No. 17185

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- 1. Sterilizing Filtration of Gases, Technical Report No. 40.** Item No. 01040  
PDA Member \$75; Nonmember \$270
- 2. Technology Transfer: An International Good Practice Guide for Pharmaceuticals and Allied Industries,** by Mark Gibson. Item No. 17218  
PDA Member \$200; Nonmember \$249
- 3. Pharmaceutical Quality,** edited by Richard Prince. Item No. 17207  
PDA Member \$240; Nonmember \$299
- 4. Sterilizing Filtration of Liquids, Technical Report No. 26.** Item No. 01026  
PDA Member \$75; Nonmember \$270
- 5. Filtration Handbook: Liquids,** by Maik W. Jornitz and Theodore H. Meltzer. Item No. 17208  
PDA Member \$185; Nonmember \$229
- 6. Laboratory Validation: A Practitioner's Guide,** edited by Jeanne Moldenhauer. Item No. 17201  
PDA Member \$250; Nonmember \$309
- 7. Steam Sterilization: A Practitioner's Guide,** edited by Jeanne Moldenhauer. Item No. 17183  
PDA Member \$215; Nonmember \$269
- 8. Fundamentals of an Environmental Monitoring Program, Technical Report No. 13.** Item No. 01013  
PDA Member \$75; Nonmember \$270
- 9. Good Practice and Compliance for Electronic Records and Signatures – Part 3: Models for Systems Implementation and Evolution.** Item No. 13003  
PDA Member \$95; Nonmember \$190
- 10. Quality Control Systems for the Microbiology Laboratory: The Key to Successful Inspections,** by Lucia Clontz. Item No. 17176  
PDA Member \$170; Nonmember \$209



**Virus Filtration, Technical Report No. 41**  
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## President's Message

Robert Myers, Acting President

### Members Are PDA's Strength

**PDA's** volunteer members are the strength of the Association and the reason why PDA's programs and educational offerings remain current and are always of the highest quality.

In fact, four voluntary advisory boards sanctioned by the PDA Board of Directors began meeting this year: the Biotechnology Advisory Board, the Training and Research Institute Advisory Board, the Programs Advisory Board and the Europe Advisory Board (*see related story, next page*). In addition, the *PDA Letter* Editorial Committee met for the first time in May. These groups are comprised of experienced, dedicated and talented volunteer PDA members who are working to ensure that all of our offerings meet the needs of our PDA community.

Our ability to come together as an association to advance pharmaceutical science and technology and to help impact regulatory requirements has been punctuated by the success of our events during the first half of 2005. We sponsored four major meetings since January, the International Congress in Rome, the Annual Meeting in Chicago, the Viral & TSE Safety Conference and the Extractables/Leachables Forum. Nearly 1000 members of our community attended the four events combined.

The community also greatly benefited from our continued training on the U.S. FDA aseptic processing cGMP guidance. Three workshops were held this year in San Francisco, Philadelphia and London, and more than 400 of our colleagues took advantage of this unique training.


Likewise, our Training and Research Institute has offered very successful courses this year, serving over 500 professionals, including staff from FDA's Center for Drug Evaluation and Research.

Another of our successful activities is the Audio Conference program. We have held eight conferences to date that have brought needed scientific and regulatory information to thousands of our members and their colleagues. We plan over 20 more that should be of interest to many of you.

PDA's global Chapters—one of the core strengths of our association—are doing their part as well. A number of Chapters have sponsored very successful events so far this year (*see related story, p. 26*).

We have also enjoyed a renaissance in our publishing activities. The first two issues of the *PDA Journal of Pharmaceutical Science and Technology* included supplemental Technical Reports: no.'s 40 (*Sterilizing Filtration of Gases*) and 41 (*Virus Filtration*). Several more TR's will be published this year. In addition, through our collaboration with Davis Healthcare International Publishing, we already have published four technical books this year and expect to publish six more by year's end.

The common thread among all of these activities is the energy of our member volunteers working behind the scenes. It is the strength and quality of PDA's membership that makes our association so valuable to the pharmaceutical and biopharmaceutical community.

While I serve PDA as its Acting President, my goal is to focus on the short term activities to assure the volunteer groups continue to be well supported from our home office in Bethesda. However we have not lost sight of our future as we plan for the various programs and educational sessions of late 2005 and 2006. The professional staff will do its job to support our dedicated, motivated and skilled membership to ensure that we keep providing the products and services which have made PDA the respected association it is today. 

## PDA Launches Four New Advisory Boards

Nikki Mehringer, Eli Lilly and Company and PDA Chair

PDA is capable of offering quality scientific and educational activities because of the strong base of active member volunteers who help us identify the key issues impacting the pharmaceutical and biopharmaceutical communities. The quality of our various conferences, courses, laboratory training and publications reflects PDA's ability to bring together a broad spectrum of expertise from the private sector, global health authorities and academia.

Each initiative undertaken by PDA is vetted before a high-level group of dedicated and experienced member volunteers. These advisory groups provide the highest level of oversight to PDA's activities after the Board of Directors. The Board of Directors appoints the members and chairpersons for each.

Traditionally, the Science Advisory Board (SAB) and the Regulatory Affairs/Quality Committee (RAQC) served the most important PDA groups. The PDA Board expanded this volunteer governance structure through the creation of four new advisory boards.

Based on information gained through the PDA Strategic Planning process and with input from some of our most experienced members, we saw the opportunity to expand our volunteer committee and board structure to provide for more focused activities and more opportunities for member participation, influence and leadership. Many of these new groups have met only a few times, but we can already see the energy and ideas generated from bringing PDA members together to guide

and contribute to the activities and work of the association, just as we have seen in the past from the SAB and the RAQC.

These new advisory boards address all facets of PDA's activities. Due to the growing importance of biological products and the complexity of the science involved with manufacturing them, PDA created the Biotechnology Advisory Board (BioAB). In addition, to provide greater focus on the most critical regulatory and scientific issues and to help better hone our educational offerings, the Training and Research Institute Advisory Board (TRIAB) and the Program Advisory Board (PAB) were created. The fourth group, the European Advisory Board (EAB), was formed to better coordinate our activities in Europe.

The formation of these new advisory boards allows for more member participation in the activities of PDA. They were populated with established volunteer leaders and members who responded to the "Call for Volunteers," which was given at the 2004 PDA/FDA Joint Regulatory Conference last September, posted on the PDA Web site and published in the *PDA Letter*.

The SAB establishes the strategic perspective and provides oversight for PDA's scientific and technical activities through the development of technical reports and bulletins for publication with the *PDA Journal of Pharmaceutical Science and Technology* and interaction with regulatory authorities. The SAB is composed of individuals who have a demonstrated history of scientific and technical excel-

lence within the scope of PDA's activities.

To develop technical reports and bulletins, the SAB appoints an expert task force and names the task force chair. Once their work is completed, the task forces submit the technical reports/bulletins to the SAB for approval, and, if approved, the reports go to the PDA Board for final consideration. Technical reports are published as supplements to the *PDA Journal*. TR#40, *Sterilizing Filtration of Gases*, and TR#41, *Virus Filtration*, were published this year with the January/February and March/April editions of the *Journal*, respectively.

The RAQC is a critical source for identifying global regulatory issues of interest to PDA members. Once a regulatory issue is identified, the RAQC forms a task force to study and prepare written comments. The list of recommendations they prepare—PDA Regulatory Comments—is sent to the PDA Board. Once approved, they are submitted back to the originating agency/organization (e.g., FDA, EMEA, WHO, etc.) for review and inclusion into the public record. Regulatory agencies take great care to consider public comments when revising draft guidances and/or regulations. PDA Regulatory Comments are also posted to the PDA Web site for public viewing and are highlighted in the *PDA Letter*.

The newly created BioAB is PDA's new source for identifying biotechnology issues of interest to our members globally. The BioAB is intended to be proactive in the identification of scientific/techni-

cal/regulatory issues affecting biotech products for which PDA can provide a forum for discussion. The BioAB also serves to support the activities of the SAB and the RAQC by, for example, providing insight into regulatory documents and technical reports related to biopharmaceuticals. The group already has initiated an expert review of TR#42 on protein validation, which had previously been approved by the SAB. TR#42 is now heading for a vote by the PDA Board, and will likely publish later this year.


The TRIAB was formed to help focus the TRI curriculum to best serve industry, academia and

health authority audiences with practical training courses. The TRIAB will establish instructional design criteria, oversee course development and guide the implementation of comprehensive training curricula and certificate programs as they relate to the needs of the PDA membership and the pharmaceutical and biopharmaceutical communities.

The PAB provides oversight and support for all of PDA's conferences and workshops. Its members select the chair of individual program planning committees. They advise on the themes, topics and tracks, as well as the timing and locations of meetings. Most importantly, with membership

representing the SAB, RAQC and PDA Interest Groups, the PAB serves as a critical link between those member volunteers who help devise PDA's programs and those involved with our critical scientific and regulatory initiatives.

The EAB is comprised of the PDA Chapter leaders in Europe and those Board members based there. It collaborates with PDA staff in Europe and in Bethesda, Maryland.

These groups offer many opportunities for volunteers. Please contact the staff liaison (named below) at any time to inquire about volunteer opportunities, and/or look for announcements in the *PDA Letter*, the Journal and on the PDA Web site. 

## PDA's New Advisory Boards

### BioAB

#### Co-Chairs

Gail Sofer  
*GE Healthcare*

John Geigert, PhD  
*BioPharmaceutical Quality Solutions*

#### SAB Liaison

James Fernandez  
*Fernandez and Associates*

#### RAQC Liaison

Rebecca A. Devine, PhD  
*Regulatory Consultant*

Robert J. Seely, PhD  
*RMC Pharmaceutical Solutions*

Christopher M. Bussineau, PhD  
*Chiron Corporation*

Peter F. Levy  
*Altus Pharmaceuticals*

Michael E. Wiebe, PhD  
*Biogen Idec*

Norbert Hentschel  
*Boehringer Ingelheim Pharma*

Kurt A. Brorson, PhD  
*CDER, U.S. FDA*

Anders Vinther, PhD  
*CMC Biopharmaceuticals A/S*

Dr. Ron Taticcek, PhD  
*Genentech*

Amy Scott-Billman  
*GlaxoSmithKline*

**PDA Staff Contact:**  
VP, Science and Technology

### PAB

#### Chair

Glenn Wright  
*Eli Lilly and Company*

Sue Schniepp  
*Hospira, Inc.*

Deborah Neckorcuk  
*Boston Analytical, Inc.*

Lothar Hartman  
*F. Hoffman -LaRoche*

Cindy Rockel  
*Millipore*

Robert Dana  
*Elkhorn Associates, Inc.*

Kathleen Green  
*Novartis Pharm.*

Louise Henry  
*Vertex Pharmaceuticals*

Jerold Martin  
*Pall Corporation*

Micheal Eakins  
*Eakins & Associates*

Joyce Winters  
*Wyeth*

Maik Jornitz  
*Sartorius Corporation*

Carmela Luangdilok, PhD  
*American Pharmaceutical Partners, Inc.*

Michael Miller, PhD  
*Eli Lilly and Company*

**PDA Staff Contact:**  
Director, Programs and Meetings

### TRIAB

#### Chair

Robert Myers  
*Beacon Pointe Group*

Eddie Ballance  
*Eisai*

Suraj B. Baloda, Ph.D.  
*Millipore Corporation*

Amy R. Barker, Ph.D.  
*Eli Lilly and Company*

Lina Divitt  
*Chiron Corporation*

Gina Graf  
*Eli Lilly and Company*

George J. Grigonis, Jr.  
*QA Edge, Inc.*

Barbara van der Schalie  
*MedImmune, Inc.*

Gregory Meyer  
*Compliance Media*

Raymond R. Roy, Jr., PhD  
*Chemist USGS*

Eric Rudolph  
*Millipore Corporation*

Gregg Sherman  
*Biogen Idec*

John K. Sicurella  
*Avecia Biotechnology, Inc.*

Mark Trotter  
*Sartorius North America, Inc.*

**PDA Staff Contact:**  
VP, PDA TRI



# Member Volunteer Opportunities

## PDA Viral Filtration Task Force

The PDA Viral Filtration Task Force is seeking new members to assist in their work to establish a nomenclature system for small virus removal filters. The Task Force will produce an addendum to Technical Report 41, specifically addressing the removal of small viruses by filtration. The Task Force meets approximately four to six times per year and requires active participation and contribution.

If you would like to participate in the Viral Filtration Task Force, please provide a brief summary of your professional experience and your contact information to Iris Rice, PDA Coordinator, Quality, Regulatory Affairs and Science, at +1 (301) 656-5900 ext. 119 or rice@pda.org.

## Product Quality Research Institute (PQRI) Technical Committees

PDA is looking for 2 very special volunteers to represent PDA in the Drug Substance Technical Committee (DSTC) and the Drug Products Technical Committee (DPTC) within PQRI. Committee members meet monthly by teleconference and quarterly in person. The normal commitment time-frame is two years.

If you are interested in participating in a PQRI Technical Committee representing PDA please contact Iris Rice, PDA Coordinator, Quality, Regulatory Affairs and Science, at +1 (301) 656-5900 ext. 119 or rice@pda.org.

## PDA Letter Editorial Committee (PLEC)

PDA is looking for member volunteers to serve on the new Editorial Committee for the *PDA Letter*. As PDA's primary publication on science, technology, quality, regulatory and our community, the *PDA Letter* requires member input to remain focused on and relevant to their evolving needs.

The PLEC will meet periodically each year via teleconference, and at the PDA Annual Meeting and the PDA/FDA Joint Regulatory Conference. The PLEC will work to develop a 10-month editorial calendar of topics, comment on potential interview and feature story subjects and help PDA staff solicit articles from the membership.

If you would like to volunteer, please forward a brief summary of your professional experience and your contact information to PDA Senior Editor Walter Morris at +1 (301) 656-5900, ext. 148 or morris@pda.org.

## PDA Training and Research Institute Advisory Board (TRIAB)

The TRIAB is now looking for volunteers for its newly formed subcommittees on E-learning strategies; Standards and Certification; and Content Needs Assessment. If you would like to volunteer to participate on one of these subcommittees, please provide a brief summary of your professional experience and your contact information to PDA Vice President of Education, Gail Sherman at +1 (410) 455-5981 or sherman@pda.org.

## PDA Conference Planning Committees

PDA is looking for volunteers to serve on the planning committees for upcoming PDA events. We are currently forming committees for the PDA Annual Meeting, PDA/FDA Joint Regulatory Conference, PDA International Congress and PDA Asia/Pacific Congress through 2008.

If you are interested in participating on a PDA Program Planning Committee, please contact:

- PDA Annual Meeting, PDA/FDA Joint Regulatory Conference, PDA Asia/Pacific Congress: *Wanda Neal, Director, Programs and Meetings, at +1 (301) 656-5900, ext. 111 or neal@pda.org*
- PDA International Congress: *Nancy Barkan, Manager, Programs and Meetings, at +1 41 766 05 82 or barkan@pda.org*

## Member Participation Program

The Member Participation Program provides an opportunity for PDA members to volunteer at PDA events and receive a discount on their event registration. Participants are asked to commit at least six hours per conference and in return they receive a 50% discount on their registration. If you are interested in volunteering for the PDA Member Participation Program, please click here to download the application form. Complete this form and submit it at least five months prior to the event. This program is available for the PDA International Congress, PDA Annual Meeting, and PDA/FDA Joint Regulatory Conference. For more information contact Kelly Coates at +1 (301) 656-5900, ext. 149 or coates@pda.org.



2005 PDA Journal of Science and Technology

## Pre-Doctoral Fellowship Program Winners

The PDA Journal of Science and Technology Pre-Doctoral Fellowship Program promotes applied research in pharmaceutical and biopharmaceutical product development, drug manufacturing and quality assurance technologies by encouraging outstanding pre-doctoral students to continue their studies and earn the PhD in pharmaceutical science or a related field. Each winner was presented with a \$10,000 stipend.

**We are proud to present the 2005 winners:**

*Stuart Cantor*

University of Maryland, Baltimore

**Project Title:** *Design and Characterization of a Unique Compacted Multiparticulate System for Modified Release*

*William T. Riordan*

University of Wisconsin, Madison

**Project Title:** *Virus-Ligand Interactions in Adsorptive Membrane Separation Processes*

*Michael Allen Hanson*

University of Maryland, Baltimore

**Project Title:** *Gene Arrays, Cell Culture Process Changes and Comparability*

*Madhushree Gokhale*

University of Iowa

**Project Title:** *Studies of the Kinetics and Mechanism of the Reaction of Kynurenine with D-glucose in Aqueous Solutions*

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## Chemometrics in PAT and Pharmaceutical Production

**Svante Wold, PhD, Research Group for Chemometrics, Umeå University, Sweden, and Umetrics AB**

Chemometrics was started around 35 years ago to cope with the analysis of the rapidly increasing volumes of data produced in chemical laboratories. The methods of chemometrics mainly concern the analysis of multivariate data—giving an overview of complex data, multivariate classification and discriminant analysis, and multivariate calibration and similar quantitative relationships—as well as making the data representative and contain reliable information, i.e., design of experiments (DOE).

Chemometrics pioneered the analysis and understanding of data where the number of measurements (K) exceeds the number of observations (N).

Graphical presentation of the analytical results, as well as graphically oriented academic and commercial software running on small and large computers, helped the acceptance of the chemometrics approaches in both academia and industry.

Early chemometrics applications in analytical chemistry, environmental chemistry and medicinal and bio-organic chemistry were expanded into all fields of chemistry and increasingly also biology and engineering.

Today, major application areas of chemometrics include:

- (1) Multivariate calibration
- (2) Structure—(re)activity modelling
- (3) Pattern recognition classification, and discriminant analysis
- (4) Multivariate process modelling and monitoring

The combination of the last and first above application areas has recently been given the name PAT when done in pharmaceutical and biotech manufacturing. The demands on manufacturing processes are rising rapidly, with higher target levels of quality, throughput and yield, at the same time as lower cost, less waste and less pollution are desired. Meeting these demands necessitates better knowledge about the processes and the process operations, as well as better control of process conditions, such as temperatures, flows, pressures and concentrations. This, in turn, demands better and more frequent measurements in all parts of the processes, and here process analytical chemistry provides valuable tools with online spectrometers, chromatographs and other devices.

The results of frequent process measurements with multiple instruments and sensor arrays are, however, a rapidly increasing volume of process data. Chemometrical projection methods, such as principal components analysis (PCA), projection to latent structures (PLS) and their generalizations work very well for the modelling and analysis of these large and complex data sets. These methods deal with multitudes of collinear, noisy and incomplete data and give easily interpretable and statistically reliable results, such as scores, deviations from the model and variable contributions.

The gains of PAT are related to the elimination of waiting for the return from the lab of analytical results after each process step. In addition, the richer multivariate process analytical data—properly

visualized—potentially provide more information about the quality of the intermediates and final product than do the traditional lab analyses.

Other areas where chemometrics techniques show very promising results include the analysis of gene array data, metabonomics and metabolomics, and fault detection in semiconductor manufacturing processes. ☺

### About the Author

**Svante Wold**, PhD, studied chemistry at Uppsala University, Sweden. At this time he got greatly interested in computers when having a summer job at Uppsala's first computer, an Alwac III. He then signed up as a graduate student in physical organic chemistry in Uppsala. In 1965, he moved to the new university of Umeå in northern Sweden. After his dissertation in 1971 (physical organic chemistry) he coined the term "Chemometrics", and was then invited to University of Wisconsin in Madison as the "Statistician in Residence" for the academic year 1973-74. In the United States, Svante helped found the International Chemometrics Society. In 1987, he started the company Umetrics in Umeå together with colleagues from the organic chemistry department, where he has spent most of his time since 1990. Today, he is active in expanding Umetrics' U.S. operations.

# PDA Interest Groups & Leaders

The following is a list of PDA Interest Groups (IGs). The list below includes the IG's name and contact information for each IG's leader, including the leader's affiliation and his or her e-mail address. More detailed information on PDA's Interest Groups and contact information is available on the PDA Web site at: [www.pda.org/science/IGs.html](http://www.pda.org/science/IGs.html).

## Aseptic Processing

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## Drug-Device Delivery Systems

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### • European Branch

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### • European Branch

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## Inspection Trends/ Regulatory Affairs

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Elkhorn Associates Inc.

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## Isolation Technology

*TBD*

## Lyophilization

*Edward H. Trappler*

Lyophilization Technology

E-mail: [etrappler@lyo-t.com](mailto:etrappler@lyo-t.com)

## Microbiology/Environmental Monitoring

*Jeanne E. Moldenbauer, PhD*

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*PAT: Tool to Explore/Expand Design Space, continued from cover*

acceptance criteria; yet they use the same limited data to pursue lengthy expiration dates for the product. This situation is “not really scientific,” he asserted.

FDA would like to solve this dilemma by creating conditions that entice companies to share the appropriate scientific product and process development data. “I want people to come and say, ‘Here is the science I have in my development report, here is the manufacturing scheme that I developed and here is how they link together,’” said Dr. Nasr.

The linkage between product development and manufacturing design is the **design space**, explained Dr. Nasr. “Once we establish that space, if you make changes within that space, you would not have to come to us.”

#### The PAT-Design Space Link

The PAT initiative and design space are intricately linked. FDA’s final PAT guidance, published in September 2004, takes a nibble at the design space concept by contrasting it with the current state of manufacturing.

In Section III, Background, FDA states that today’s manufacturing procedures “are treated as being frozen, and many process changes are managed through regulatory submissions.” Later in the section, FDA outlines the “desired state of pharmaceutical manufacturing and regulation.” One of the characteristics identified is continuous *real time* assurance of quality. The PAT guidance, continues FDA, “is intended to facilitate progress to this desired state.”

In Section IV, PAT Framework, the agency emphasizes that “*quality cannot be tested into product; it should be by design.*” It is the PAT tools described in the guidance,

FDA contends, that “should be used for gaining process understanding and can also be used to meet the regulatory requirements for validating and controlling the manufacturing process.”

In Section IV.A, Process Understanding, FDA refers specifically to design space in describing the

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***...product quality attributes can be accurately and reliably predicted over the design space established for materials used, process parameters, manufacturing, environmental, and other conditions...***

---

factors that contribute to a “well-understood” process: “(1) all critical sources of variability are identified and explained; (2) variability is managed by the process; and, (3) product quality attributes can be accurately and reliably predicted over the **design space** established for materials used, process parameters, manufacturing, environmental, and other conditions.”

This predictive capability, by reason, allows for a diminished “burden for validating systems by providing more options for justifying and qualifying systems intended to monitor and control biological, physical, and/or chemical attributes of materials and processes.”

Indeed, FDA’s Office of Regulatory Affairs published revised Compliance Policy Guide 7132c.08 on process validation last year to acknowledge this new thinking. The revision includes the following caveat regarding the manufacture of “conformance lots” prior to marketing authorization: Use of advanced pharmaceutical science and engineering principles and control technologies “can provide

a high assurance of quality by continuously monitoring, evaluating, and adjusting every batch using validated in-process measurements, tests, controls, and process endpoints. For manufacturing processes developed and controlled in such a manner, it may not be necessary for a firm to manufacture multiple conformance batches prior to initial distribution.”

FDA offers a cautionary note in the PAT guidance, however, to firms aspiring to implement PAT controls to their processes without the prerequisite scientific understanding. “In the absence of process knowledge, when proposing a new process analyzer, the test-to-test comparison between the online process analyzer and the conventional test method on collected samples may be the only available validation option.” For many firms, the agency notes, “this approach may be too burdensome,” thus discouraging the use of new technologies. In addition, just the mere “transfer of laboratory methods to on-, in-, or at-line methods” does not necessarily represent the attainment of PAT.

#### PAT Guidance Spin-Offs

Further elaboration of the relationship between design space and PAT occurs in the International Conference on Harmonisation (ICH) guideline, Q8, *Pharmaceutical Development*, which is itself a product of the PAT initiative.

As the PAT framework unfolded, FDA acknowledged a number of barriers to the implementation of new process control technologies, the largest being a regulatory system that emphasized empirical quality standards versus science-based standards.

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For firms to feel comfortable pursuing PAT, they require assurances that they will not be punished for sharing the full spectrum of data generated to implement the technologies. More basically, there is a need for an adequate procedure for sharing such information and regulatory bodies capable of properly interpreting it. Finally, an industry well-experienced in the “current state” of design and specification setting needs better guidance on risk management and quality systems.

To address these needs, FDA called on its ICH partners to provide international guidance

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***For companies to feel comfortable pursuing PAT, they require assurances that they will not be punished for sharing the full spectrum of data generated...***

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in each area. The Pharmaceutical Development guideline, released as a “Step 2” draft for comment in November 2004, outlines the expectations for filing a Pharmaceutical Development Section (3.2.P.2) of the Common Technical Document format (ICH M4). ICH Q9, *Quality Risk Management*, defines various risk management tools and how they can be applied. Finally, ICH is moving forward with Q10 to address quality systems.

According to ICH Q8, the pharmaceutical development section of a drug marketing application is the appropriate place for companies to “present the knowledge gained through the application of scientific approaches, and risk management, to the development of a product and its manufacturing process” (Section 1, Introduction). This data “can be updated to

support new knowledge gained over the lifecycle of a product.”

More flexible regulatory approaches will be available to firms that provide “a more comprehensive understanding of the product and manufacturing process for reviewers and inspectors.”

Section 2 of the Q8 document states how a firm establishes design space through product/process design. By making changes to formulations and manufacturing processes during development, companies are generating the scientific knowledge that supports “establishment of the design space.” The document implies both positive

results and negative results are important to understanding design space.

At a minimum, the development report should provide information to support the formulation and manufacturing

processes proposed. To meet this goal, the report should identify properties of the active ingredient(s), excipient(s) and manufacturing process “that are critical and that present significant risk to product quality, and therefore should be monitored or otherwise controlled.”

However, applicants “can choose” to perform additional pharmaceutical development studies that can enhance “knowledge of product performance over a wider range of material attributes, processing options and process parameters.” Sharing such information with the regulatory bodies in the development report section of the marketing application “provides an opportunity to demonstrate a higher degree of understanding of manufacturing processes and process controls,” which effectively “establishes the design space.”

## PDA and PAT

PDA is helping its members understand the FDA PAT initiative with a variety of *Career-long Learning™* offerings. The following are courses and events (past and future) offered by PDA in 2005 that relate to the PAT initiative.

### Audio Conferences

**ICH Q8 Pharmaceutical Development** *June 2005*

**ISO 14971: A Worldwide Risk Management Standard** (date TBD)

### Programs and Meetings

#### International Congress, Rome:

- Session on ICH Q8 Update
- Presentation on PAT at AstraZeneca

#### Annual Meeting, Chicago:

- Sessions on Applications in Process Analytical Technology; System Applications Risk-based Management as Part of the Quality System Approach; Rapid Microbiological Methods; and the FDA PAT initiative
- Breakfast tutorial on PAT Statistical Concepts

#### PDA/FDA Joint Regulatory Conference (*Upcoming! September 12-16*):

- 2 Sessions on PAT Principles
- Sessions on Development History; Risk Assessment; ICH Q8; and Identification of Critical Control Points
- Lunch sessions on USP and PAT
- Closing Plenary session on Continuous Product and Process Improvement

#### The PDA Training and Research Institute

#### DoE Basics for P.A.T. Applications

#### Rapid Microbiological Methods Laboratory Course (*Upcoming! October 31 – November 4*)

To register for upcoming events or to learn more, go to [www.pda.org/calendar](http://www.pda.org/calendar).



By sharing scientific knowledge of the design space with the health authorities, companies open the door to:

- Risk-based review and inspection
- Manufacturing process improvements within the approved design space without further regulatory oversight
- Real-time quality control leading to a reduction of end-product release testing

Critical to obtaining these benefits is the demonstration of “an enhanced knowledge of product performance over a range of material attributes...processing options and process parameters.” Material attributes can include particle size distribution, moisture content and flow properties. PAT and experimental designs can facilitate the acquisition of such knowledge.

ICH Q8 offers the first regulatory definition of design space: “The design space is the established range of process parameters that has been demonstrated to provide assurance of quality. In some cases design space can also be applicable to formulation attributes. Working within the design space is not generally considered as a change of the approved ranges for process parameters and formulation attributes. Movement out of the design space is considered to be a change and would normally initiate a regulatory post approval change process.”

**PDA’s written comments** on ICH Q8 (see page 26) addressed design space. Overall, PDA would like to see the concept better defined.

The comments state: “Understanding ‘design space’ as a concept is crucial to a complete understanding of this guideline and

the benefits contained within. It would be preferable to include the definition within the body of the text where the term is first used in addition to the definition in the glossary.”

Moreover, “the concept of design space would also benefit from a more detailed definition and description. It is not clear if the design space refers to product specifications or to processing

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*...the concept of design space would also benefit from a more detailed definition and description...*

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parameters. Also, the intended inter-relationship between the design space, the critical processing parameters and product release specifications is not clear. PDA supports the recent discussions at the PQRI Workshop on Specifications. At that meeting, the concept of separation of release specifications based on clinical relevance (critical quality attributes) from critical processing parameters internally controlled during manufacturing was advanced.”

Finally, PDA asks for clarification of “the mechanism by which a design space becomes an approved design space by different regulatory authorities. There should be assurance across the three regions concerning consistent interpretation of the design space.”

#### **Expanding Design Space**

All is not lost if the pharmaceutical development report does not support a large design space and regulatory flexibility.

At the PDA Extractables/Leachables Forum, Dr. Nasr addressed this issue. No matter how

well-defined in the original application, design space can be expanded post-approval with new scientific data gained over the product lifecycle. “When you have more science, more design of experiments, more manufacturing information, more manufacturing batches...you can come to us...and say I want to expand that space and here is the information that is needed to establish the new boundaries of the design space and will get you the flexibility within that design space.”

At the 2005 PDA International Congress in Rome, March 1-3, the Center for Biologics Evaluation and Research’s **Christopher Joneckis**, PhD, Sr. Advisor, CMC, spoke about the flexibility built into the Q8 draft for development reports of various levels. “The guideline was in fact intentionally constructed so that not all of the information that one provides is mandatory,” Dr. Joneckis said. The document does establish that the regulatory authorities have “clear baseline expectations” for the submission. For instance, “you have to clearly describe the knowledge for both the type of dosage form and the proposed formulation and show they are satisfactory...for your intended purpose.”

FDA is assuring industry that the use of the development report is not meant to force firms to generate and submit additional data. Instead, explained Dr. Joneckis in Rome, “The opportunity here now is...to move away from just reams and reams of data, but to communicate knowledge...and to communicate risk and the risk mitigations metrics.” Dr. Nasr echoed this thought: “We are not asking for more information.

*continued on page 20*

# PDA Calendar of Events for North America

Please visit [www.pda.org](http://www.pda.org) for the most up-to-date event information, lodging and registration.

## Conferences

### September 11-14, 2005

PDA/FDA Joint Regulatory Conference, Courses and Exhibition  
Washington, DC

### October 20-21, 2005

2005 PDA Visual Inspection Forum  
Bethesda, Maryland

### November 3-4, 2005

Aseptic Processing Guidance  
Las Vegas, Nevada

### April 2006

PDA Annual Meeting

### May 8-10, 2006

2006 Training Conference  
New Orleans, Louisiana

## Training

Lab and Lecture calendar events are held at PDA-TRI Baltimore, MD unless otherwise indicated.

### Laboratory Courses

#### July 26-29, 2005

Pharmaceutical and Biopharmaceutical Microbiology 101

#### August 10-12, 2005

Developing a Moist Heat Sterilization Program Within FDA Requirements

#### August 22-26, 2005

Aseptic Processing Training Program (Week 1)

#### September 7-9, 2005

Advanced Environmental Mycology

#### September 19-23, 2005

Aseptic Processing Training Program (Week 2)

#### October 6-7, 2005

Fundamentals of D, F and z Value Analysis

### Lecture Courses

#### August 8, 2005

Maximizing SOPs—An Untapped Resource of Training Solutions

#### August 9-11, 2005

*Career-long Learning™*  
Biotechnology: Overview of Principles, Tools, Processes and Products

#### September 7-9, 2005

Fundamentals of Pharmaceutical Filtrations and Filters

### Lecture Courses

#### August 8, 2005

Maximizing SOPs - An Untapped Resource of Training Solutions

#### August 9-11, 2005

Biotechnology: Overview of Principles, Tools, Processes and Processes and Products

#### September 7-9, 2005

Fundamentals of Pharmaceutical Filtrations and Filters

#### September 26-27, 2005

Computer Products Supplier Auditing Process Model: Auditor Qualification

#### September 26-28, 2005

Basic Skills for the Training Professional

### Course Series

#### October 24-26, 2005

Medical Device Course Series  
Denver, Colorado

#### November 29-December 1, 2005

*Career-long Learning™*  
New Orleans, Louisiana

## Chapters

#### June 13, 2005

PDA Metro Chapter  
Isolator Technology  
Clark, New Jersey

#### June 14, 2005

PDA Midwest Chapter  
USP Course  
Analytical Method Validation  
Rosemont, Illinois

#### June 15, 2005

PDA Delaware Valley Chapter  
Current USP Prospective on Alternative Microbiological Methods  
Malvern, Pennsylvania

#### October 2005

PDA Midwest Chapter  
Dinner Meeting  
Northbrook, Illinois

#### November 10, 2005

PDA Mountain States Chapter  
Speaker Dinner

# PDA Calendar of Events for Europe/India/Asia Pacific

Please visit [www.pda.org](http://www.pda.org) for the most up-to-date event information, lodging and registration.

## EUROPE

### June 13, 2005

PDA and the PDA UK/Ireland Chapter  
PDA EuroForum  
Risk Assessment and Risk Management in Pharmaceutical  
Manufacturing  
London, England

### September 20, 2005

PDA and the PDA Italy Chapter  
Rapid Micro TM 33  
Milan Italy

### September 21-22, 2005

PDA Training & Research Institute  
*Career-long Learning™*  
Basel, Switzerland

### October 24-25, 2005

PDA Conference on the Universe of Pre-filled Syringes  
Munich, Germany

### November 10, 2005

PDA and PDA Europe  
PDA Nanotechnology Conference 2005  
London, England

### November 15, 2005

PDA and the PDA Prague Chapter  
PDA EuroForum  
PAT - Industry, Regulator and Academic  
Budapest, Hungary

### November 24, 2005

PDA and the PDA Central Europe Chapter  
PDA EuroForum  
Pharmaceutical Product Labeling  
Vienna, Austria

### November 30-December 2, 2005

PDA Training & Research Institute Laboratory Course  
Practical Aspects of Aseptic Processing  
Basel, Switzerland

## INDIA

### September 16-17

PDA IndiaForum  
PDA and the PDA India Chapter present  
Certificate of Suitability CEP  
TBD

### September 16-17, 2005

PDA and the PDA India Chapter present  
PDA IndiaForum  
Certificate of Suitability CEP  
TBD

### November 22-23, 2005

PDA and the PDA India Chapter present  
PDA IndiaForum  
In-Licensing  
TBD

## ASIA/PACIFIC

### June 8, 2005

PDA Taiwan Chapter  
Annual Meeting  
Taipei, Taiwan

### June 16, 2005

PDA Australia Chapter  
Dinner Meeting  
Supplier Software Audits  
Mt. Waverly, Australia

### June 2005

PDA Japan Chapter  
Training Course: Aseptic Processing  
Tokyo, Japan

### November 2005

PDA Japan Chapter  
Annual Meeting  
Tokyo, Japan

### December 2005

PDA Korea Chapter  
TBD

PAT: Tool to Explore/Expand Design Space, continued from page 17

We are asking for the right information, and that means we will get more in the area of development and process understanding.”

One of the strategies for generating more scientific information about the product and process during manufacturing is the implementation of PAT—a strategy favored by the agency. Over the past few years, CDER officials have stressed the importance of better in-process manufacturing controls and quality systems to forestall product failures, deviations, recalls and regulatory actions.

The need for more robust in-process controls and quality systems is even greater in light of the more complex and innovative products in development. Dr. Nasr addressed this: “There has to be more reliance on process control and in-process testing and less dependence on end-product testing,” he asserted. With an over-reliance on end-product testing, companies go through cycles of product failure, investigation, enforcement and delays. “You

could not afford to do that in the past,” and will be less able to in the future as “the drug substances are becoming more expensive and drug devices and combination which we are dealing with now...are very expensive,” he maintained.

With more reliance on process control and in-process testing, there is opportunity to place less emphasis on end-product testing and eliminate certain release tests that are redundant to the control of critical quality parameters. Dr. Nasr identified the control of impurities, stereoisomers and particle size as such attributes that can be controlled in-process. “You don’t have to test for some of these attributes at the end if you can tell us that you are controlling them while you are doing the manufacturing,” he said.

Dr. Nasr stated that current specification-setting practices represent a “vicious cycle” (see Figure 1 below). In the future, he said, specification setting needs to be

risk based, distinguishing between:

- critical quality attributes with specifications that assure desired quality and clinical performance
- other quality attributes to assure the consistency and robustness of the product

Companies need to move away from using specifications to control the manufacturing process, which has prevented innovation and continuous improvement.

At FDA’s Science Forum in April in Washington, D.C., CDER Office of Pharmaceutical Science Deputy Director **Ajaz Hussain**, PhD, commented on the use of the product/process design to improve quality control. Quality by design, he said, is the marriage of the science of product design with manufacturing science. Without designing quality into the product/process, companies merely “test to document quality.”

It is “too late” for companies to begin thinking about quality by design after clinical trials, asserted Dr. Hussain. “Quality by design starts before an established clinical trial material.” Companies failing to make a clear connection between final product quality and clinical performance face greater uncertainty, variability and risk throughout the product lifecycle.

Dr. Hussain cited the material properties of excipients as an area where uncertainty, variability and risk are high. The properties of excipients are the “worst understood” in the manufacturing chain, he declared. Variability of these materials results “essentially [from] USP-NF-type of [certificate of analysis] which does not tell you anything about the ‘processability’ of the material.”

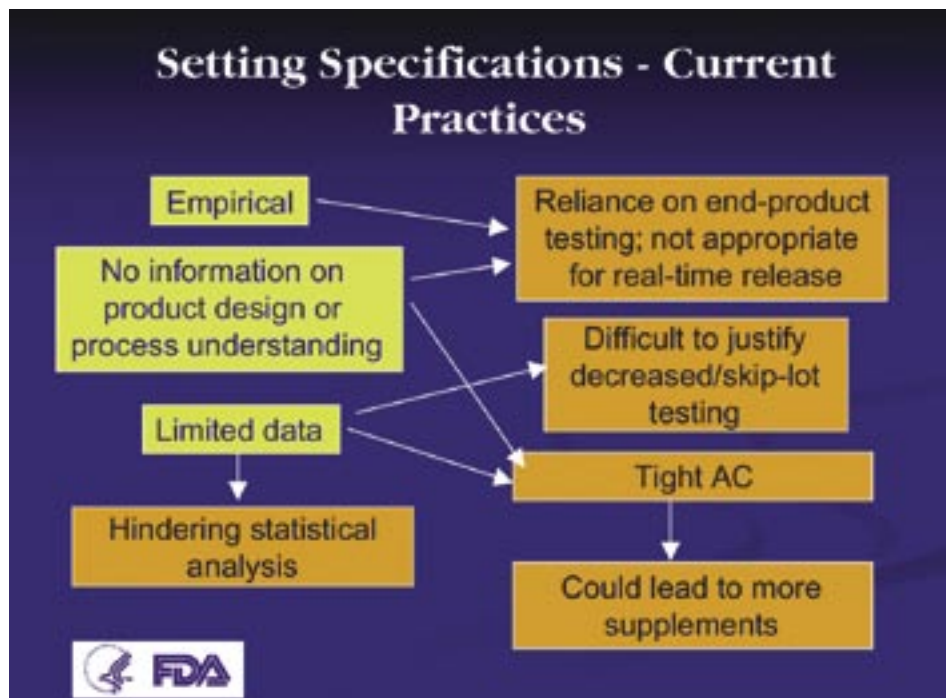
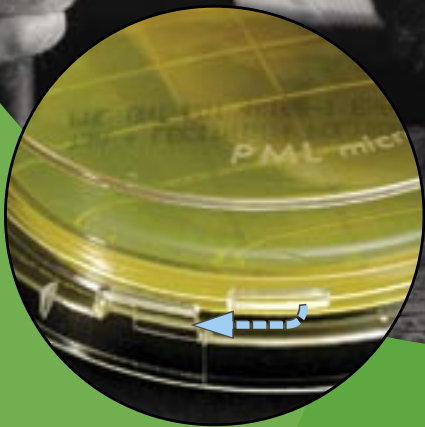


Figure 1: The Spec Setting “Vicious Cycle”—CDER’s Moheb Nasr



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Dissolution testing, he noted as an example, introduces variability into the process because it hinges on the calibration of analytical equipment using “an unstable calibrator tablet made under non-GMP conditions.” This variability is acceptable today.

The problem, as Dr. Hussain describes it, is that companies relying on such test methodologies cannot distinguish between “special cause” variability and “common cause” variability. The former requires investigation and corrective actions, whereas the latter is acceptable but should be controlled and reduced.

Referring again to dissolution, Dr. Hussain argued that companies do not have the capability to determine whether deviations are the result of the product, the process or the measurement system, because calibration relies on “an unstable calibrator tablet.”

When such failures occur, he doubted that firms truly “know whether the process is stable, under control or capable.”

Addressing process validation, Dr. Hussain insisted that the current paradigm creates an “artificial system,” in which three-batch validation is “perfect” only because companies bring in their “best R&D folks to do it, use the same lot of raw materials and [keep] their fingertips crossed.”

The lack of true process knowledge gained under the current approach creates many unknowns, according to Dr. Hussain. Regarding lots that are rejected and lots that are released, he asked rhetorically, “How much difference in quality is there between the two lots?—big question.” In addition, “How many failures do you need before you say this is no longer

**At-Line:** Measurement where the sample is removed, isolated from, and analyzed in close proximity to the process stream.

**On-Line:** Measurement where the sample is diverted from the manufacturing process, and may be returned to the process stream.

**In-Line:** Measurement where the sample is not removed from the process stream and can be invasive or noninvasive

validated?—unknown answer.” The solution, according to FDA and its ICH partners, is quality by design. Early in the process, companies need to “define acceptable variability and not worry about it, and then get on the path to continuous improvement,” said Dr. Hussain.

#### **PAT Tools**

PAT is viewed by the regulatory authorities in the United States, Europe and Japan, as well as by a growing number of companies, as the ideal tool for building robust in-process control systems for most drug products, and as such, for establishing broad design spaces.

Dr. Hussain describes PAT and the PAT guidance as “opening the door to realize the benefits of connecting Fisher, Shewart and Deming.”

FDA established a definition of PAT that has been broadly accepted by the industry and its regulatory partners. In the PAT guidance, FDA defines PAT as: “a system for designing, analyzing, and controlling manufacturing through timely measurements (i.e., during processing) of critical quality and performance attributes of raw and in-process materials and processes, with the goal of ensuring final product quality.” This definition appears in the

glossary of the draft ICH Q8 guideline.

The types of technologies that can be applied at-, in- and on-line to measure, monitor and control products and processes are becoming well known and include: near-infrared spectroscopy, Raman spectroscopy, GC/LC and acoustics. These analytical devices enable companies to fulfill the goal of performing “timely measurements of critical quality and performance attributes.”

While determining what attributes to measure and which analytical tools to employ is a significant challenge, learning how to use and interpret large quantities of data necessary to successfully apply the analyzers can be even more daunting.

Such development data (whether generated preapproval for the original application or post-approval to expand the design space) provides the “knowledge base to support and justify flexible regulatory paths for innovation in manufacturing and post-approval changes.” Companies will be best served when this knowledge base “consists of scientific understanding of the relevant multi-factorial relationships...as well as a means to evaluate the applicability of this knowledge in different scenarios.” Relationships to be fleshed out through design studies can include those between the formulation, the process and the quality attributes.

FDA stresses that multivariate mathematical approaches and “knowledge management systems” are key in realizing the benefits of building a scientific knowledge base. Statistical design of experiments, response surface methodologies, process simulation and pattern recognition tools are examples of multivariate approach-

es named in the guidance. (See related story on chemometrics, p. 11.)

The agency states that “one-factor-at-a-time experiments do not address the interactions among product and process variables.” Rather, “methodological experiments based on statistical principles of orthogonality, reference distribution, and randomization provide effective means for identifying and studying the effect and interaction of product and process variables.”

According to the guidance, once in manufacturing, companies are faced with the challenge of handling “large volumes of data,” changing the nature of batch records. “In a PAT environment,” FDA states, “batch records should include scientific and procedural information indicative of high process quality and product conformance. For example, batch records could include a series of charts depicting acceptance ranges, confidence intervals, and distribution plots (inter- and intrabatch) showing measurement results.” Data should be secure, yet easily accessible “for real-time manufacturing control and quality assurance.” Selecting the information technology systems to “accommodate such functions” is the challenge.

Another difference between traditional batch records and those generated in a PAT environment is the type of data collected. Whereas the goal of traditional pharmaceutical manufacturing is to prevent variability, a PAT-controlled process allows for the management of variability. The guidance explains: “A flexible process may be designed to manage variability of the materials being processed. Such an approach can

## PAT Guidance: “Connecting Fisher, Shewhart and Deming” — FDA’s Ajaz Hussain

**Sir Ronald A. Fisher** (1890–1962) was an English statistician and geneticist, educated at Cambridge University. From 1919 to 1933 he worked at the Rothamsted Experimental Station. He was professor of genetics at University College, London (1933–43) and at Cambridge (1943–57) and conducted research at the Commonwealth Scientific and Industrial Research Organization, Adelaide, Australia from 1957 until his death. He revolutionized inferential statistics, developing the concepts of analysis of variants and factorial experimentation. He wrote the classic *Statistical Methods for Research Workers* (1925) and *Design of Experiments and Statistical Methods* (1934). He also made extraordinary contributions to the field of genetics and statistically reconciled the principals of Mendelian inheritance with Darwin’s notion of natural selection. He wrote the seminal work *The Genetical Theory of Natural Selection* (1930). (ref.: The Columbia Electronic Encyclopedia, 6th ed. Copyright © 2005, Columbia University Press. All rights reserved)

**Walter A. Shewhart** (1891–1967) received a doctorate from the University of California, Berkeley in 1917. For most of his career, he worked for the Bell Telephone Company, where he advocated the use of statistical control to improve the reliability of transmission systems. His work with Bell was summarized in his book, *Economic Control of Quality of Manufactured Product* (1931). Shewhart’s charts were adopted by the American Society for Testing and Materials (ASTM) in 1933. In the late 1930’s, Shewhart began studying statistical inference, and he published a second book, *Method from the Viewpoint of Quality Control* (1939). In 1938 his work came to the attention of physicist W. Edwards Deming, and the two began a long collaboration that involved work on productivity during World War II. Later, Deming championed Shewhart’s ideas in Japan. Deming developed some of Shewhart’s methodological proposals around scientific inference and named his synthesis the Shewhart cycle. During the 1990s, Shewhart’s work was rediscovered by a third generation of industrial managers as the Six Sigma approach. (ref.: Wikipedia, *The Free Encyclopedia*)

**William E. Deming** (1900–1993) received a doctorate from Yale University in 1928. He used statistics to examine industrial production processes for flaws and believed that improving product quality depended on increased management-labor cooperation as well as improved design and production processes. He greatly influenced Japanese industry as it rebuilt in the years after World War II. Deming’s beliefs formed a pillar of the Total Quality Management movement in the United States. He encapsulated his beliefs in his 1986 book *Out of the Crisis*. (ref.: *The Columbia Electronic Encyclopedia*, 6th ed. Copyright © 2005, Columbia University Press. All rights reserved.)

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be established and justified when differences in quality attributes and other process information are used to control (e.g., feed-forward and/or feed-back) the process.”

Once again, use of multivariate mathematical tools “are often necessary to extract critical process knowledge for real-time control and quality assurance.” In addition, statistical and risk analyses of the process should be conducted to assure the soundness of predictive mathematical relationships.

Finally, it is critical that companies possess strong quality systems and risk-management capabilities in order to derive the full benefit—manufacturing and regulatory—of a PAT system.

#### FDA Approves PAT CP

FDA’s efforts to help industry adopt PAT systems is bearing fruit. At the 2005 PDA Annual Meeting in Chicago, Ill., April 4-6, CDER Office of Compliance official **Albinus D’Sa**, PhD, reviewed the steps FDA has taken since 2001 to advance the PAT initiative.

At the outset of the initiative, Dr. D’Sa explained, “many and systemic” obstacles to PAT implementation existed at CDER. “We had a culture mindset that was not integrated. We had organizational barriers. Interdisciplinary communication and collaboration was nonexistent. There was inadequate support of fundamental pharmaceutical science and technology.” Problems at the agency were “probably” mirrored in industry.

FDA overcame its PAT obstacles with the creation of its multi-center PAT Team, which includes a steering committee, a policy development team, training coordinators

and the PAT Review - Inspection Team (PATRIOT). The latter group received certification in September 2004 following intensive training. A second round of training is in the works, as are plans to assemble additional teams.

Three months after certification, PATRIOT approved its first PAT comparability protocol (CP). The team as a whole assessed the submission, with the goal of: understanding the scientific rationale for the approaches taken; evaluating how robust the company’s process understanding was pertaining to prediction, monitoring, control strategies and continuous improvement; and understanding the risk-management approaches and the concept of real-time release. The team also evaluated the CP for its adherence to the PAT guidance.

At the IFPAC 2005 conference in Arlington, Va., in January, **David Radspinner**, Aventis Pharmaceutical, discussed how his firm received approval for a PAT CP.


The company needed to develop a “new way” of approaching the agency in order to be successful, explained Radspinner. In order to build trust with the agency, the company “had to establish that it knew what it was doing.” Discussions with the agency were focused on science and technology, and covered the company’s failures.

The comparability protocol covered a 15 step process from API through drug product production. A key aspect of Aventis’ PAT project was developing “predictive dissolution,” which might allow the firm to move away from end-product dissolution testing.

Overall, the company achieved approval of the CP in a short time frame. In 2003, initial discussions with FDA began in January and PATRIOT visited the facility in May. Drafts of the CP were shared with FDA beginning in November 2003. The CP was finally approved in December 2004.

Radspinner advised that companies “think outside the box,” “drive PAT from the factory floor,” “don’t have assumptions” and “be relentless.”

**Walter Morris, PDA**



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**ANALYST**

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June 10, 2005

US Food and Drug Administration  
 Division of Dockets Management (HFA-305)  
 5630 Fishers Lane, Room 1061  
 Rockville, MD 20852

Dear Sir/Madam:

Ref: INTERNATIONAL CONFERENCE ON HARMONISATION OF TECHNICAL REQUIREMENTS FOR REGISTRATION OF PHARMACEUTICALS FOR HUMAN USE: DRAFT CONSENSUS GUIDELINE PHARMACEUTICAL DEVELOPMENT Q8, November 2004 [Docket No. 2005D-0021]

PDA is pleased to provide comments to FDA on the ICH Draft Consensus Guideline Pharmaceutical Development Q8, issued in November 2004. PDA is a non-profit international professional association of more than 10,000 individual member scientists having an interest in the fields of pharmaceutical, biological and device manufacturing and quality.

PDA commends this initiative to develop a Consensus Guideline on Pharmaceutical Development. We encourage FDA to continue to develop more harmonized Guidelines. We have also included some suggestions as to where more specific guidance is needed. PDA stands ready to participate in a process that will provide more detailed guidance in the future.

The following comments are provided for the Agency's consideration.

**Point #1 Scope (Section 1.3):** The scope states this guideline is intended to provide guidance for drug products and may be applicable for other types of products. However, the specific case examples contained within the document provide a slant more towards small molecules. For this guideline to be applicable to protein drug products and biological products, then the guideline would benefit from including specific guidance through examples in an appendix for these types of products. This will assure manufacturers of the more complex protein products would be able to more easily apply the principles contained within the guideline. Further, the evolution of the development of the formulation for large molecule drug products (typically protein drug products and biological products) normally takes place during the development of the drug substance. Since this document does not apply to drug substances, there is a gap in how this document can be applied for those drug products. Inclusion of drug substances in the scope would be preferred.

The guideline makes no differentiation between generic and innovative products. While the Common Technical Document is primarily for innovative products, it would be beneficial for the guideline to include some clarification on this issue.

The issue of scale-up is not addressed either in the body of the document or in the glossary. It would be beneficial for the guideline to include some clarification on this issue.

**Point #2 Design Space (Line 51), Approved Design Space (Line 77):** The term "design space" is first used in Line 51. Understanding "design space" as a concept is crucial to a complete understanding of this guideline and the benefits contained within. It would be preferable to include the definition within the body of the text where the term is first used in addition to the definition in the glossary. The concept of design space would also benefit from a more detailed definition and description. It is not clear if the design space refers to product specifications or to processing parameters. Also, the intended inter-relationship between the design space, the critical processing parameters and product release specifications is not clear. PDA supports the recent discussions at the PQRI Workshop on Specifications. At that meeting, the concept of separation of release specifications based on clinical relevance (critical quality attributes) from critical processing parameters internally controlled during manufacturing was advanced.

Clarification is needed for the mechanism by which a design space becomes an approved design space by different regulatory authorities. There should be assurance across the three regions concerning consistent interpretation of the design space.

Changes outside of the design space could be implemented according to protocols demonstrating parity with original processes. Thus, regulatory flexibility would be realized. Process knowledge must be demonstrated for a firm to take advantage of this regulatory flexibility. We would suggest the addition of a fourth bullet point stating manufacturing process improvements, outside of the approved design space (described in comparability exercises) could be implemented without further regulatory review.

**Point #3 Initial Concept to Final Design (line 143):** Line 143 states "The summary should highlight the evolution of the formulation design from initial concept up to the final design." It is unclear what is meant by the initial concept. The term "Initial concept" should be replaced by the term "initial early development" for greater clarity. The term "final design" should be replaced by the term "commercial formulation". The sentence would then read "the summary should highlight the evolution of the formulation design from the initial early development formulation up to the commercial formulation".

**Point #4: Test Methods:** The guidance is silent regarding the test methods utilized throughout pharmaceutical development. Some comments on analytical methods should be included. Those methods that support critical process parameters should be demonstrated to be reliable, accurate and robust as early as possible in the development stage.

PDA would be pleased to offer its expertise to assist in the clarification of its comments, and the continued evolution of this important Guideline. We look forward to working with FDA, industry and other professional associations to develop a world class document.

Yours sincerely,

Lance K. Hoboy  
 Vice President, Finance & Strategic Planning, PDA



June 10, 2005

US Food and Drug Administration  
 Division of Dockets Management (HFA-305)  
 5630 Fishers Lane, Room 1061  
 Rockville, MD 20852

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The following comments are provided for the Agency's consideration.

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 The scope states this guideline is intended to provide guidance for drug products and may be applicable for other types of products. However, the specific case examples contained within the document provide a slant more towards small molecules. For this guideline to be applicable to protein drug products and biological products, then the guideline would benefit from including specific guidance through examples in an appendix for these types of products. This will assure manufacturers of the more complex protein products would be able to more easily apply the principles contained within the guideline.

Further, the evolution of the development of the formulation for large molecule drug products (typically protein drug products and biological products) normally takes place during the development of the drug substance. Since this document does not apply to drug substances, there is a gap in how this document can be applied for those drug products. Inclusion of drug substances in the scope would be preferred.

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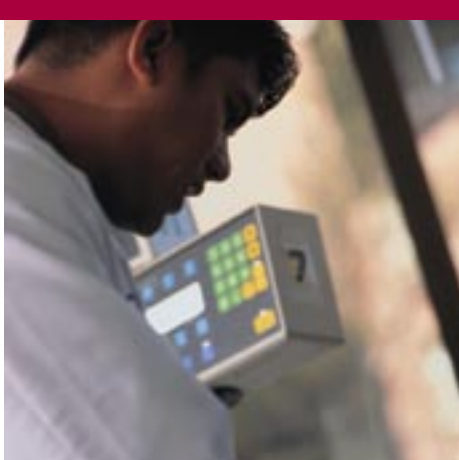
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of its comments, and the continued evolution of this important Guideline.

Attachment: Comment Grid

Page 2, PDA Comment ICH Q8

Go to [www.pda.org/regulatory/regcomments.htm](http://www.pda.org/regulatory/regcomments.htm) for this letter and the comments grid.



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## Globe Trekking: My Recent Visits with PDA's Chapters

**Kelly Coates, PDA**

As PDA Manager, Membership & Chapters, one of my privileged responsibilities is to visit our members and Chapters around the world. The last few months have been an exciting time for me as I began traveling the globe to attend PDA and Chapter events. I was able to meet many PDA members and see firsthand how PDA Chapters help to bring the best of PDA to their local communities.

### PDA International Congress

My travels began with a trip to Rome, Italy, in March for the PDA International Congress. This was my first opportunity to meet many of our European members. The Italy Chapter did an excellent job assisting with the event and making us all feel welcome in their part of the world.

### PDA Capital Area Chapter

On March 23, I attended my first Chapter event along with **Gail Sherman**, PDA Vice President of Education and Director of TRI. The PDA Capital Area Chapter dinner meeting in Gaithersburg, Md., included an informative presentation, "Preparing for PreApproval Inspections," by **Debra Pagano**, IHL Consulting Group, Inc. This topic was obviously a hit, since it drew a record number of attendees for the Chapter. As an added bonus, I was able to meet the Chapter's scholarship winners, **Jaime Miller** and **Erin Voss**, both students at the University of Maryland Baltimore County, who were also recognized at this event.

### PDA Annual Meeting

My next trip was to the main PDA event of the year: the PDA Annual Meeting in Chicago, Illinois, April 4-6. I was delighted to attend the



Capital Area Chapter Dinner: Jason Mangler shows off GE Ionics new TOC Analyzer (left). Naomie Baer chats with Debra Pagano (left).



PDA Honor Awards dinner, where 24 members were honored for their achievements and commitment to PDA. I also participated in my first Chapter Council Meeting with Chapter representatives from around the world. We discussed Chapter activities, the upcoming Chapter Handbook and new initiatives to collaborate with PDA TRI. Another successful event was the New Member breakfast, during which I was able to talk with new PDA members and listen to Board member Kathleen Greene's talk about the benefits of PDA membership.

### PDA Delaware Valley Chapter

On April 12, I drove to Malvern, Pa., along with PDA TRI's Gail Sherman and Strother Dixon to attend the PDA Delaware Valley Chapter's dinner meeting, which focused on sterile components and containers. Chapter President **Art Vellutato, Jr.** was recognized at this meeting for his contributions to the Chapter. After dinner, **Maurice Phelan**, Millipore Corporation, presented "Disposable Manufacturing Solutions."

## PDA Southern California Chapter Seeks Board Nominees

The PDA Southern California Chapter is seeking nominees for its Board of Directors. The positions of President, Vice President and Secretary are open this year. All current PDA members in the Southern California region are eligible. Take advantage of this opportunity to get involved in your local PDA Chapter. Chapter officers not only serve the industry, PDA and their local community but also gain the following benefits:

- Interact with other industry leaders in areas of interest
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- Enhance communication and networking skills
- Become a leader who is dedicated to the industry

For more information or to announce your candidacy, please send your contact information, the position you are interested in and a short professional summary to Kikoo Tejwani, PDA Southern California Chapter President, at [kikoo.tejwani@bbraun.com](mailto:kikoo.tejwani@bbraun.com).



Delaware Valley Chapter Annual Meeting: Participants discuss a paper (left). Thomas Quinn introduces Art Vellutato, who was recognized for his service to the Chapter (right).



Todd Snell (top), Myron Dittmer and Jorge Ferreira at the New England Chapter Dinner

### PDA New England Chapter

My latest trip was to Boston, Mass., on April 20. There I met with New England Chapter leaders **Myron Dittmer**, **Louis Zaczkiwicz** and **Mark Staples, PhD**. It was hard to miss the enthusiasm and motivation exhibited by this Chapter. After a tour of the local Genzyme facility, there was a networking dinner where **Jorge Ferreira**, Washington Group International, as well as **Todd Snell** and **Jack Prior**, both from Genzyme, talked

about biotechnology issues related to the Genzyme facility.

Throughout my travels, I have been impressed by the enthusiasm of PDA's members and volunteers. Their commitment to the industry and the mission of PDA are exemplary. I greatly value the time that I have spent with all of you, learning more about what you do and how we at PDA can help you do it better. I also look forward to many more exciting travels to come. ☺

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## New England Chapter Hosts Genzyme Tour and Dinner Meeting

Louis T. Zaczkiwicz, Washington Group International

The PDA New England Chapter (NEPDA) and the Boston Chapter of the American Society for Quality (ASQ-Boston) held a joint tour and dinner meeting focusing on biotechnology as it relates to the Genzyme Allston Landing Manufacturing Facility on April 20, 2005. Over 80 people attended this event, with representatives from the biotech, pharmaceutical and device industries.

Genzyme's facility, completed in 1994, was initially designed to produce only one product, Cerezyme, from cell culture through fill-finish. Over the years, Genzyme has significantly upgraded and improved the facility. They now manufacture four commercially approved products there: two biologics and two drugs.

The dinner meeting opened with a welcome from **Myron Dittmer**, NEPDA President. **Kelly Coates**, Manager, Membership & Chapters, PDA, talked about the benefits of PDA membership. **Richard Levy**, PhD, PDA chair-elect, then spoke

briefly about the recent personnel changes occurring at PDA.

Next, **Jorge Ferreira**, Director, Aseptic Processing and Fill/Finish Technologies, Washington Group International, gave a presentation called, "The Extra Work that Goes Into Building a Manufacturing Facility When it is FDA-Regulated." This talk took us through the GMP regulations through the facility operation and covered the phases of design and engineering, construction, commissioning and validation. Overall, we learned that GMP compliance is not "extra work;" it is a mandatory level of quality that is a diligent response to industry requirements to help ensure the safety, quality and efficacy of drugs.

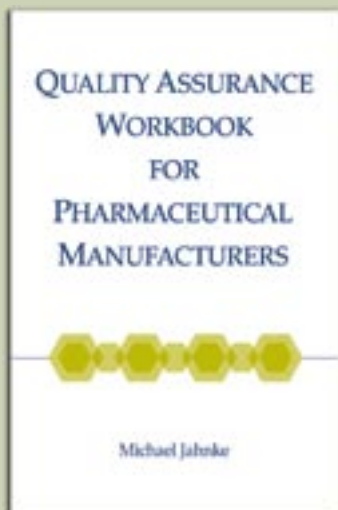
The next speaker, **Todd Snell**, Associate Director of Corporate Quality for Genzyme, presented, "An Ongoing Program to Assess Key Quality Elements at Genzyme Manufacturing Sites." Genzyme's program consists of a quality program built upon the successes of the "Five-Star" safety program.

The key to this program is a self-rating that each department uses to categorize its level of quality, measured as a rating from one to five. A three-star rating corresponds to meeting regulatory requirements. A four-star rating could include adding statistical process control (SPC) to a department's operation.

The last speaker, **Jack Prior**, Associate Director of Technical Support Services, Genzyme, spoke on "Strategies for Monitoring and Troubleshooting Biopharmaceutical Operations." His presentation covered process data bottlenecks, statistical process control, chromatography troubleshooting and data systems.

We gratefully acknowledge **Bill Martin** from Genzyme who organized the tour guides, speakers and the facility tour. We also thank the event sponsors, Washington Group International, Masy Systems and Commissioning Agents for their financial support that made this event possible. 🍷

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## Chapter Contacts

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#### Capital Area Chapter

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## Introducing the 2005 PDA/FDA Joint Regulatory Conference

Louise Johnson, Vice President, Quality, Vertex Pharmaceuticals; Program Committee Chair

The PDA/FDA Joint Regulatory Conference continues to be a much-anticipated event and an essential part of continuing education for the pharmaceutical and biopharmaceutical industry.

This conference has established a formidable reputation for providing the latest updates on the domestic and international regulations and guidances that impact manufacturing science and technology, quality systems, as well as drug and process development. Creating a forum for collaboration and education, this conference provides networking opportunities between FDA and the pharmaceutical and biopharmaceutical industry.

This year's conference theme is: *The Product Life Cycle: Quality by Design, Implementation and Continuous Improvement*. The plenary sessions complement the multitasked conference format; together they provide forums to explore the evolution of quality systems and product quality from development through commercial maturity.

"Quality by Design" topics include: FDA's critical path initiative, ICH Q8 Product Development updates, specification setting and risk management. Implementation issues will be explored in sessions on combination products, process validation and critical process

parameters, to name a few. Management responsibilities, FDA inspection/quality trends and PAT case studies are samples of some of the "Continuous Improvement" topics.

Additionally, the committee has gathered expertise from outside the industry to provide unique insights that will challenge industry and FDA's thinking. For example, **Arthur Trepanier**, Senior Process Improvement Specialist at Lockheed Martin Missile and Fire Control Division will present a Lockheed Martin Case Study on the implementation of Lean Six Sigma.

At the breakfast, lunch and coffee break sessions, you will be able to discuss key issues and meet new colleagues and old friends. As is our tradition, this conference will be held in Washington D.C., a city noted for its dynamism, history and beauty.

Please join us for what promises to be an outstanding conference. You will be taking home current, pertinent and relevant information that will enhance your career as well as your understanding of emerging FDA and industry thinking on the *Product Life Cycle: Quality by Design, Implementation and Continuous Improvement*. 🍷

*Visit the 2005 PDA/FDA Joint Regulatory Conference Exhibition Hall for free!*

### Exhibitor List

(as of June 8, 2005)

Accugenix, Inc.  
Aurical Company  
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Bioscience International  
Charles River Laboratories  
Chemir Pharma Services  
Commissioning Agents, Inc.  
Cryovac - Sealed Air Corporation  
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### Manufacturing

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- Effectively develop or improve a biopharmaceutical product process
- Efficiently apply the fundamental tools of biotechnology

## Learning Objectives

At the completion of this course, participants will be able to:

- Define biotechnology and provide examples of current applications of biotechnology and its products to the pharmaceutical industry
- Discuss the fundamental tools and how they are used in biotechnology
- Explain the biopharmaceutical product development process
- Describe the key steps in a biopharmaceutical manufacturing process

## Key Topics

- Scientific principles used by the biotechnology industry
- Overview of the tools used (recombinant DNA, genomics and gene arrays, proteomics, bioinformatics, etc.),
- Biopharmaceutical product development,
- Biomanufacturing strategies (protein expression, fermentation, cell culture, downstream processing and purification),
- Types of products and their applications in medicine.

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### Faculty

**Dr. Antonio R. Moreira**, Executive Vice President of SPI USA, Inc. and Vice Provost for Academic Affairs and Professor of Chemical and Biochemical Engineering at the University of Maryland, Baltimore County (UMBC).

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